

### **RIIO-3** Sector Specific Methodology Consultation (SSMC)

### **Gas Transmission**



**Transmission Workgroup** 

OFG1161



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- The next set of price controls for the transmission and gas distribution networks begin on 1 April 2026 and will run for 5 years to 31 March 2031. This price control period will be known as RIIO-3.
- In October we set out our **Framework Decision** for the price controls.
- On 13 December we published our more detailed <u>Sector Specific Methodology</u> <u>Consultation (SSMC)</u>.
- <u>GT Annex</u> sets out our positions and stakeholder questions relevant for RIIO-3 gas transmission.
- Through this consultation we are asking stakeholders to give us their views on the methods we will use to set the RIIO-3 price controls.
- The consultation window will run to 6 March 2024.
- **Industry engagement** to take place in Q1 and Q2 of 2024.

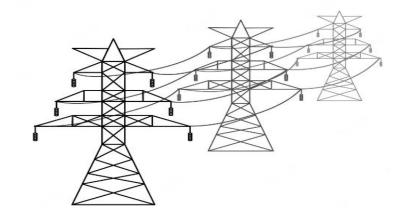
# Our approach for RIIO-3

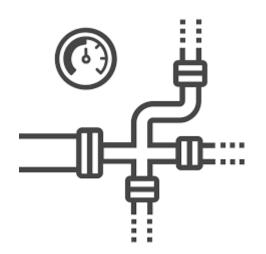


- **1. Infrastructure fit for a low-cost transition to net zero:** Network companies must facilitate a low-cost, environmentally sustainable, low carbon energy system that enables the transition to net zero, with infrastructure built at pace;
- 2. Secure and resilient supplies: Network companies must deliver a safe, secure and resilient network that is efficient, data rich and responsive to change. Consumers should have access to gas and electricity supplies that are resilient to physical, financial, climate and cyber shocks;
- **3. High quality of service from regulated firms:** Network companies must deliver a high quality and reliable service to all consumers and network users, including those who are in vulnerable situations; and
- **4. System efficiency and long-term value for money:** Network companies must deliver an efficient cost of service, minimise the costs to consumers of system transformation and ensure consumers and network users get a fair deal.



- Strategic planning:
  - Future System Operator and Regional Energy System Planners to define investment need
- Electricity Transmission:
  - Expect significant increase in demand and resulting sharp increase in scale and pace of network investment
  - Approach to funding major new ET projects builds on accelerated strategic transmission investment (ASTI) regime
  - Coherent with Winser review and Transmission Acceleration Action Plan
- Future of Gas:
  - Decline in demand
  - Uncertainty around future scale of hydrogen use
  - Maintain safe and secure supply in the medium term







#### Climate resilience:

- Impact of more extreme and severe weather events
- Need for proactive action to manage risk

#### • Cyber:

- Becoming increasingly reliant on digital technologies
- Need to ensure systems and processes are protected
- Network Resilience:
  - Asset base remains key to delivery of safe and reliable supply
- Supply chain and workforce resilience:
  - Growing importance due to competition for supply, particularly as electricity network expands



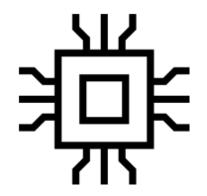




- Reliable and safe supply:
  - Remains the most important aspect of service for consumers
- Customer service:
  - Want to build on and sustain the improvements seen in RIIO-1 and RIIO-2
- Consumers in vulnerable situations:
  - Ensuring networks provide protection and support where they are best placed to do so
- Connections:
  - Significant challenge in electricity transmission but of importance in all sectors; work already underway, which RIIO-3 will support
- Incentives:
  - We will continue to incentivise where it drives performance improvement in areas consumers value most









#### • Cost Assessment:

- Want high quality business plans that deliver the outputs consumers want through efficient, well-justified expenditure
- Focus on stability and predictability but will evolve approach where it is appropriate to meet new challenges
- Incentivisation:
  - Will continue to use truth telling and efficiency incentives to encourage network companies to focus on delivering value for money

#### • Innovation:

- Important for driving long term efficiency in the sector, and innovative approaches to achieving net zero
- Want to optimise the approach to give the best ideas the greatest chance of success and achieve pull through to business as usual

#### • Digitalisation:

- Critical enabler for driving sector efficiency
- Focus is on developing data sharing infrastructure and streamlining regulatory reporting
- Managing Uncertainty:
  - Expect to sustain the suite of uncertainty mechanisms to adapt allowances in-period where this is the right approach to protect consumers and network companies from risk

Gas Transmission Outputs

## Gas Transmission Outputs: Infrastructure fit for a low-cost transition to net zero

| Output  | Purpose  | RIIO-GT2 position   | RIIO-GT3 SSMC position |
|---|--|---|------------------------|
| Environmental Action Plan<br>(EAP) and Annual Environment<br>Report (AER)   | To ensure that NGT takes responsibility for the<br>environmental impacts arising from its network and<br>is more transparent in what it is doing to mitigate<br>these. | ODI-R. NGT submitted an EAP as part of its RIIO-2<br>business plan submission, identifying value for money<br>initiatives and activities to reduce the environmental<br>impacts of its networks. Funding allowances and PCDs<br>were set. NGT must report annually on progress. | Revised RIIO-2 output  |
| Environmental ScorecardTo reward or penalise NGT for its performance in<br>seven environmental areas as compared to annual<br>improvement thresholds.                               |  | ODI-F   | Remove                 |
| Greenhouse Gas Emissions  | To encourage NGT to consider environmental impacts when deciding to vent from compressors.   | ODI-F, Target 2,897 tonnes of natural gas annually.<br>Symmetrical incentive -/+£1.5m penalty/reward.   | Revised RIIO-2 output  |
| NTS ShrinkageTo incentivise the SO in efficient procurement of own<br>use gas/electricity for the operation of compressors,<br>unaccounted for gas and energy that can't be billed. |  | ODI-R; obligation to forecast shrinkage volume and cost. LO to investigate the reasons behind UAG and CVS gas.  | Revised RIIO-2 output  |
| Redundant Assets  | To provide funding in RIIO-3 for NGT to decommission network assets that are now redundant.  | PCD   | Retain from RIIO-2     |
| Compressor emissionsTo ensure that NGT can fund projects whilst<br>protecting consumers from inefficient expenditure.   |  | PCD   | Retain from RIIO-2     |

## Gas Transmission Outputs: Infrastructure fit for a low-cost transition to net zero

| Output   | Purpose   | RIIO-GT2 position | RIIO-GT3 SSMC position |
|--|---|-------------------|------------------------|
| Annual network capability<br>assessment report | To encourage NGT to demonstrate greater transparency about<br>the physical capability of the NTS, and to facilitate better<br>understanding of how this impacts new network investment,<br>operational constraint management and the management of<br>network access. | LO                | Propose to remove      |
| Asset health – non-lead<br>assets              | To protects consumers from the non-delivery of allowed volumes for non-lead assets.   | PCD               | Retained from RIIO-2   |
| Bacton terminal site redevelopment             | To hold NGT to account for the delivery of the Bacton terminal<br>redevelopment investment to provide an enduring solution<br>and allow the connected terminals to continue to operate into<br>the 2040s.   | Re-opener and PCD | Propose to remove      |
| King's Lynn subsidence re-<br>opener and PCD   | To deliver the work to fix issues with bi-directional flow<br>pipelines at King's Lynn compressor station where subsidence<br>issues were causing stress on the pipework at the site, causing<br>safety, security of supply and environmental risks.                  | Re-opener and PCD | Propose to remove      |

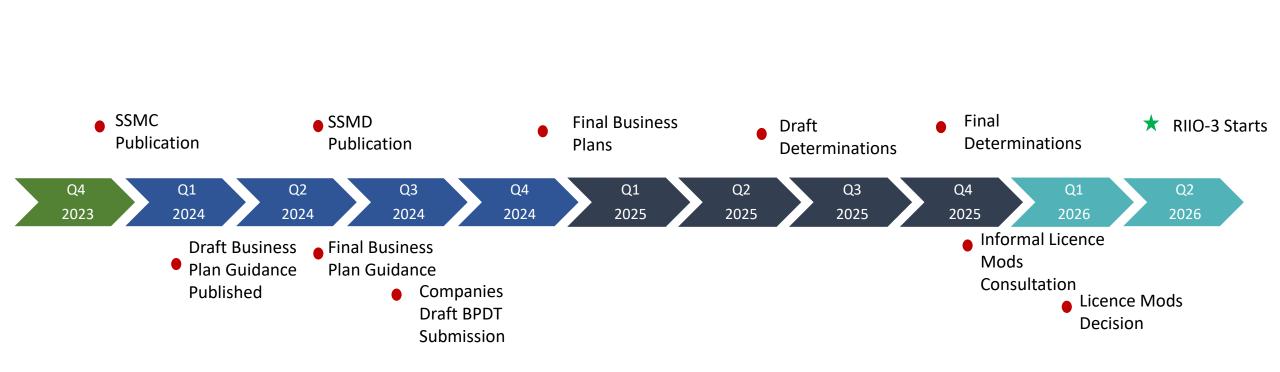
## Gas Transmission Outputs: High quality of service from regulated firms

| Output                                     | Purpose   | RIIO-GT2 position  | RIIO-GT3 SSMC position |
|--|---|--|------------------------|
| Customer satisfaction survey               | To drive improvements in the quality of<br>customer service through customer<br>satisfaction surveys.   | ODI-F, Target 7.8/10 points, symmetrical rewards/penalties +/- 0.07% of annual average ex-ante Base Revenue.   | Revised RIIO-2 output  |
| Stakeholder<br>satisfaction survey         | To encourage NGT to provide high levels of stakeholder satisfaction.  | ODI-R, Target 7.4/10.  | Remove                 |
| Quality of Demand<br>Forecasting           | To encourage NGT to improve accuracy of its forecasts, with a financial incentive on NGT for D-1 forecasts and a reputational incentive for D-2 to D-5 forecasts. | ODI-F for D-1, Target for average absolute forecast error is<br>8.35 mcm/d + demand forecast storage adjustment up to<br>+1mcm/d/+£1.5m a year penalty/reward.<br>ODI-R for D-2 to D-5, Target 13.70 mcm/d.        | Revised RIIO-2 output  |
| Maintenance                                | To incentivise the SO in efficient planning and delivery of network maintenance on the NTS.   | ODI-F, symmetrical for Use of days (non-RVO work). Target:<br>75% of customer impacting work aligned, penalty-only for<br>the Changes and Use of days for RVO work schemes.<br>-£1.5m/£0.5m a year penalty/reward. | Revised RIIO-2 output  |
| Entry and Exit<br>Constraint<br>Management | To deliver efficient overall cost of SO<br>constraint management actions and<br>encourage balanced risk v. reward decisions<br>in releasing additional capacity.  | ODI-F, Target 8.5m a year, symmetrical, -/+£5.2m a year penalty/reward.  | Revised RIIO-2 output  |
| Residual Balancing                         | To incentivise NGT to maintain system balance while minimising impact on market.  | ODI-F, Linepack performance measure limit of 2.8mcm/day,<br>PPM of 1.5% from SAP£2.8m/£1.5m a year penalty/reward.   | Revised RIIO-2 output  |

# **RIIO-3 Timelines**







Q1 and Q2 Industry Engagement

|  | Date        | Audience &<br>location      | Summary   | Items to cover   |
|--|-------------|-----------------------------|---|--|
|  | 25 January  | GT Specific – Teams<br>call | Incentives – Meeting the needs of network users | CCM deep dive  |
|  | 2 February  | GT Specific – Teams<br>call | Incentives – Reducing<br>environmental impact   | NTS Shrinkage deep dive                                |
|  | 14 February | GT Specific – Teams<br>call | Incentives – Reducing<br>environmental impact   | GHG Emissions and other environmental incentives       |
|  | 29 February | GT Specific – Teams<br>call | Incentives – Meeting the needs of network users | Residual Balancing, Maintenance,<br>Demand Forecasting |
|  | 14 March    | GT Specific – Teams<br>call | Incentives – Meeting the needs of network users | Customer Satisfaction Survey                           |







#### **Overall themes of the Financial Framework proposals for RIIO-3:**

- Support ongoing investment and achieve value for consumers through use of a broadly stable and familiar `one-package' approach used in RIIO-2.
- Incorporate concept of 'investability' alongside financeability, recognising scale of investment required in coming decades.
- Make incremental improvements to methodologies and policies. Updates include:
  - Regulatory best practice such as adopting the UKRN Guidance and considering improvements to financial resilience measures.
  - FSNR Framework Decision, such as considering varying beta by sector to better capture risks, and updating regulatory depreciation approach to adapt to net zero policy development.
  - Inflation Call for Input response, such as considering improvements to the cost of debt methodology.



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#### We do this by:

- working with Government, industry and consumer groups to deliver a net zero economy at the lowest cost to consumers.
- stamping out sharp and bad practice, ensuring fair treatment for all consumers, especially the vulnerable.
- enabling competition and innovation, which drives down prices and results in new products and services for consumers.

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