

## Stage 01: Modification

# 0483:

## Performance Assurance Framework Incentive Regime

At what stage is this document in the process?

01 Modification

02 Workgroup Report

03 Draft Modification Report

04 Final Modification Report

This modification is to introduce a top-down cost reflective risk based incentive regime to incentivise Shippers to ensure they reconcile appropriate volumes of Energy within their portfolio.



The Proposer recommends that this modification should be:

- assessed by a Workgroup



High Impact:  
Shippers

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## About this document:

This modification will be presented by the proposer to the panel on 20 February 2014.

The panel will consider the proposer's recommendation and agree whether this modification should be referred to a workgroup for assessment.


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# 1 Summary

## Is this a Self-Governance Modification?

Self Governance does not apply because this change could have a material effect on:

Competition in the shipping, transportation or supply of gas conveyed through pipes or any commercial activities connected with the shipping, transportation or supply of gas conveyed through pipes;

## Why Change?

The new regime introduced as part of the Project Nexus arrangements is expected to offer wide benefits to the industry, however it is also recognised that new risks may be introduced. The gas Performance Assurance Workgroup (PAW) was established by the Uniform Network Code (UNC) Modification Panel to consider the development of a framework that can help to ensure the gas settlement risks are understood, and to provide assurance that the actions of parties are not inappropriately passing costs to others.

Given the value of energy that is delivered in GB each day, any small percentage inaccuracy in aggregate allocation is potentially significant. The volume of un-reconciled energy after any period is dependent on accurate and timely data provision, including asset and available consumption data.

## Solution

This modification proposes an incentive regime that encompasses the allocation of energy and its subsequent reconciliation to actual usage by meter point, enabling the gas industry to set performance targets designed to incentivise behaviours that are consistent with the risk placed on other market players.

## Relevant Objectives

This modification would have a positive impact on relevant objectives d) Securing of effective competition and f) Promotion of efficiency in the implementation and administration of the Code.

## Implementation

It is desirable that implementation of the Performance Assurance Framework is linked to the Project Nexus go-live and the detail of this will be assessed by the Workgroup.

## 2 Why Change?

As part of the outcome of the last Gas Distribution price control review, it was agreed that funding should be available to support a major IT systems investment programme by the Transporters agent, Xoserve. This major systems investment for UK-Link Replacement provides an opportunity to consider whether the existing UNC existing requirements remain appropriate. Rather than asking Xoserve to procure replacement systems that deliver the existing functionality, there is an expectation that introducing regime enhancements at this stage would be the most economic time to implement any such change. The requirements gathering exercise for the enhancements is entitled Project Nexus and has now progressing to the system development stage.

Whilst the new regime is expected to offer benefits, it is also recognised that new risks may be introduced. As a result the gas Performance Assurance Workgroup (PAW) was established by the Uniform Network Code (UNC) Modification Panel to consider the development of a framework that can help to ensure the gas settlement risks are understood, and to provide assurance that the actions of some parties are not inappropriately passing costs to others.

Given the value of energy that is delivered in GB each day, any small percentage inaccuracy in aggregate allocation is potentially significant. The volume of un-reconciled energy after any period is dependent on accurate and timely data provision, including asset and available consumption data. Therefore PAW has identified the necessity for a performance target methodology and for an enduring incentive regime that encompasses the allocation of energy and its subsequent reconciliation to actual usage by meter point.

## 3 Solution

**The following areas are to be completed by the Performance Assurance Workgroup (PAW).**

**To aid discussions strawman proposals are set out below -**

The following are key components of a top-down cost reflective risk based incentive regime to incentivise Shippers to ensure they reconcile appropriate volumes of Energy within their portfolio –

1. Identify the system and data to measure and monitor industry performance
2. Establish appropriate methodology for target setting
3. Establish appropriate **target and** incentive rate
4. Determine appropriate mechanism for the incentive re-allocation

**The following areas are to be completed at the Performance Assurance Workgroup (PAW). To aid discussions strawman proposals are set out below -**

### **1. Identify the system and data to measure and monitor industry performance**

- It is proposed that data on shipper performance is extracted from the Nexus System
- Shipper performance will be measured against the volume of energy reconciled within their portfolio ~~[on a rolling-monthly/annual basis.]~~

~~E.g. Reconciled Energy / Un-reconciled Energy = Performance Percentage~~  
~~**Draft Formula**~~

~~Gumulative AQ Portfolio volume / Reconciled Energy = Rolling Percentage Reconciled~~

### **2. Establish appropriate methodology for target setting**

Further clarity of the methodology and the performance target will be provided by the independent study which will –

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- Report on the financial risk to market participants that the Nexus settlement processes may present, based upon analysis of the Project Nexus Business Requirement Documents
- Quantify the scale and timelines in which risk is presented and dissipates
- Deliver a model of the settlement process which can be used by the PAW to demonstrate the risk at different levels of input
- Create a model to determine equitable redistribution of cost based on risk presented (size in kWh and age of un-reconciled energy are expected to be the key attributes of the model)
- Detail of what needs to be measured to ensure accuracy of inputs (e.g. Transporter offtake metering, shrinkage, Shipper-provided meter readings, AQ calculation rates)
- Full documentation of the methodology and supporting information and assumptions

### 3. Establish appropriate target and incentive rate

The academic study is tasked to deliver an incentive rate, so to incentivise Shipper’s behaviour that are consistent with the risk decisions they place on other market players. Following the completion of this work it is proposed this section is populated with the result.

The rate will be published and go-live on the 1<sup>st</sup> October for each applicable gas year  
The rate must be published 3 months ahead of the go-live date

Example table

<u>Period</u>	<u>Target</u>	<u>p/kWh</u>

### 4. Determine appropriate mechanism for the incentive re-allocation

Under the current UNC arrangements Section S – Invoicing and Payment details how charges and costs can be transferred between Shipper and Transporter parties. This includes Adjustment and Reconciliation invoicing. It is proposed these arrangements are built upon for -

- Recovery of the incentive from a party who fails to meet the incentive target
  - Debit invoice
- Redistribution of incentive to parties [who meet the incentive target]
  - Credit invoice
- Transporters will issue the invoice 15 days after the billing period
- ~~The redistribution mechanism (below) will be~~ based on a shippers market share by throughput for the appropriate billing period.

The polluter would not receive back any funds and the incentive would be allocated to the rest of the market by allocation share after the polluters share is taken out, e.g. Scenario 4

Shipper	Allocation (kwh)	PAT Compliance	Pays In (£)	Scenario 1 (£)	Scenario 2 (£)	Scenario 3 (£)	Scenario 4 (£)
A	50	Yes	0	100	50	50	66.7
B	25	No	90	0	5	25	3.3
C	25	No	10	0	45	25	30

For clarity in Scenario 4 the £90 that Shipper B pays in is split between A and C in a 2:1 ratio based on the allocation share, therefore £60 goes to A and £30 goes to C. The £10 that Shipper C pays in is also split in a 2:1 ratio between A and B with A getting £6.7 and B getting £3.3. Therefore A gets £66.7 back, B gets £3.3 and C gets £30.

### **Questions**

How is the settlement performance reporting function managed? - Assumed to be covered by Xoserve reporting project, but does this still need to be codified?

How will the appropriate incentive target and rate be signed off? – Assumed this is covered in the Governance modification.

## User Pays

Classification of the modification as User Pays, or not, and the justification for such classification.

The creation of the incentive regime is classified as a User Pays Modification.

Identification of Users of the service, the proposed split of the recovery between Gas Transporters and Users for User Pays costs and the justification for such view.

Costs split will need to be defined at PAW

Proposed charge(s) for application of User Pays charges to Shippers.

Shipper charges will split by Shipper market share throughput

Proposed charge for inclusion in the Agency Charging Statement (ACS) – to be completed upon receipt of a cost estimate from Xoserve.

A cost estimate will need to be requested by PAW before this section can be completed

## 4 Relevant Objectives

Impact of the modification on the Relevant Objectives:	
Relevant Objective	Identified impact
a) Efficient and economic operation of the pipe-line system.	None
b) Coordinated, efficient and economic operation of (i) the combined pipe-line system, and/ or (ii) the pipe-line system of one or more other relevant gas transporters.	None
c) Efficient discharge of the licensee's obligations.	None
d) Securing of effective competition: (i) between relevant shippers; (ii) between relevant suppliers; and/or (iii) between DN operators (who have entered into transportation arrangements with other relevant gas transporters) and relevant shippers.	Positive
e) Provision of reasonable economic incentives for relevant suppliers to secure that the domestic customer supply security standards... are satisfied as respects the availability of gas to their domestic customers.	None
f) Promotion of efficiency in the implementation and administration of the Code.	Positive
g) Compliance with the Regulation and any relevant legally binding decisions of the European Commission and/or the Agency for the Co-operation of Energy Regulators.	None

This modification would have a positive impact on relevant objectives d) Securing of effective competition and f) Promotion of efficiency in the implementation and administration of the Code.

## 5 Implementation

~~[01 October 2015 if an Authority decision is made by 31 March 2014~~

01 April 2016 if an Authority decision is made by 30 September 2014

With a backstop lead-time of 18 months (549 calendar days) should the Authority makes its decision after 30 September 2014. This is noting that no implementation would take place in the winter operations period for the Gemini system being 02 October – 31 March and any implementation must be on the first of the month].

## 6 Legal Text

Legal Text to be provided by National Grid.

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## 7 Recommendation

The Proposer invites the Panel to Progress to Workgroup assessment.

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