

ID	Task Name	Duration	Start	Baseline Finish	Finish	% Complete	Predecessors	Resource Names	18 Mar
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1	Overall Performance Assurance Plan	727 days	Wed 20/03/13	Wed 31/12/14	Thu 31/12/15	6%			
2	Independent Study of Performance Risk	334 days	Wed 20/03/13	Wed 31/12/14	Mon 30/06/14	54%			
3	✓ Create scope for an independent study of the settlement process (incl consultation with Workgroup)	89 days	Wed 20/03/13	Mon 22/07/13	Mon 22/07/13	100%		PAW	
4	✓ Determine possible level of funding for the independent study	29 days	Wed 12/06/13	Mon 22/07/13	Mon 22/07/13	100%		PAW	
5	✓ Determine how the independent study will be funded	36 days	Mon 16/09/13	Mon 04/11/13	Mon 04/11/13	100%		Ofgem	
6	📅 Ofgem to write to EUK, ICOSS and ENA	41 days	Fri 04/10/13	Fri 04/10/13	Fri 29/11/13	0%		Ofgem	
7	📅 Responses from EUK, ICOSS and ENA	26 days	Mon 11/11/13	Mon 04/11/13	Mon 16/12/13	0%		EUK/ICOSS/ENA	
8	✓ Agree mechanism for paying for independent study	5 days	Mon 11/11/13	Mon 04/11/13	Fri 15/11/13	100%		Ofgem	
9	✓ Identify possible service providers for independent study	76 days	Mon 22/07/13	Mon 04/11/13	Mon 04/11/13	100%		Ofgem	
10	📅 Tender for independent study	22 days	Mon 02/12/13	Fri 29/11/13	Tue 31/12/13	0%		Ofgem	
11	📅 Undertake tender evaluation (including mtgs with tenderers)	22 days	Mon 02/12/13	Mon 09/12/13	Tue 31/12/13	0%		Ofgem	
12	📅 Agree party for independent study	3 days	Wed 01/01/14	Mon 09/12/13	Fri 03/01/14	0%		Ofgem	
13	📅 Contract with independent study party	11 days	Wed 01/01/14	Tue 24/12/13	Wed 15/01/14	0%		Ofgem	
14	📅 Commence independent study	1 day	Thu 16/01/14	Wed 01/01/14	Thu 16/01/14	0%		Ofgem	
15	📅 Conclude independent study (including risk register of "theoretical process")	1 day	Fri 18/04/14	Fri 18/04/14	Fri 18/04/14	0%		Ofgem	
16	📅 PAF Group to consider independent study and any reporting required from Xoserve/SPAA	1 day	Thu 01/05/14	Thu 01/05/14	Thu 01/05/14	0%		Ofgem	
17	📅 Xoserve/SPAA to provide reporting	67 days	Thu 16/01/14	Wed 31/12/14	Fri 18/04/14	0%		Xoserve/SPAA	
18	📅 PAF Group to consider reporting and agree materiality	1 day	Fri 31/01/14	Fri 31/01/14	Fri 31/01/14	0%		PAW	
19	📅 PAF Group to consider ongoing data elements for PAF	1 day	Fri 14/02/14	Fri 14/02/14	Fri 14/02/14	0%		PAW	
20	📅 1st cut of data elements for PAF and performance monitoring to be reviewed by the PAF Group	1 day	Mon 30/06/14	Mon 30/06/14	Mon 30/06/14	0%		PAW	
21	Performance Assurance Framework Development	266 days	Wed 25/09/13	Wed 01/10/14	Wed 01/10/14	0%			
22	Reporting	134 days	Wed 25/09/13	Mon 31/03/14	Mon 31/03/14	1%			
23	✓ Consider reporting that Xoserve currently does	1 day	Wed 25/09/13	Wed 25/09/13	Wed 25/09/13	100%		PAW	
24	✓ Determine appropriateness of existing reporting	1 day	Wed 25/09/13	Wed 25/09/13	Wed 25/09/13	100%		PAW	
25	📅 Consider any additional reporting/controls necessary for post Nexus functionality/market model	70 days	Wed 25/09/13	Fri 29/11/13	Tue 31/12/13	0%		PAW	
26	📅 Agree future reporting required, in line with Project Nexus Workgroup	70 days	Wed 25/09/13	Fri 29/11/13	Tue 31/12/13	0%		PAW/PNUNC	
27	📅 Determine individual elements and timings of reporting	11 days	Tue 17/12/13	Tue 31/12/13	Tue 31/12/13	0%		PAW	
28	📅 Determine individual elements and timings of performance monitoring	75 days	Tue 17/12/13	Mon 31/03/14	Mon 31/03/14	0%		PAW	
29	Overall Governance Arrangements	155 days	Mon 11/11/13	Fri 13/06/14	Fri 13/06/14	0%			
30	✓ Agree main parties to the PAF - e.g. Transporters, Shippers, Xoserve	1 day	Mon 11/11/13	Fri 31/01/14	Mon 11/11/13	100%		PAW	
31	📅 Agree what current governance arrangements will be impacted by the PAF and if anything new will be required	108 days	Tue 17/12/13	Thu 15/05/14	Thu 15/05/14	0%		PAW	
32	📅 Commence discussions with other governance bodies (if required)	54 days	Tue 17/12/13	Fri 28/02/14	Fri 28/02/14	0%		PAW	
33	📅 Agree the funding parties for PAF	75 days	Tue 17/12/13	Mon 31/03/14	Mon 31/03/14	0%		PAW	
34	📅 Agree if an annual budget is required	75 days	Tue 17/12/13	Mon 31/03/14	Mon 31/03/14	0%		PAW	
35	📅 Determine how funding, budget and apportionments are agreed	1 day	Wed 30/04/14	Wed 30/04/14	Wed 30/04/14	0%		PAW	
36	📅 Discuss and agree split of duties/responsibilities between SPAA and the UNC	1 day	Wed 30/04/14	Wed 30/04/14	Wed 30/04/14	0%		PAW	
37	📅 Agree how the PAFA features in the PAF and interfaces with the UNC and SPAA	1 day	Wed 30/04/14	Wed 30/04/14	Wed 30/04/14	0%		PAW	
38	📅 Consider Ofgem's involvement/oversight	1 day	Wed 30/04/14	Wed 30/04/14	Wed 30/04/14	0%		PAW	
39	📅 Agree, in principle, the basis for the settlement risk premium	1 day	Wed 30/04/14	Wed 30/04/14	Fri 02/05/14	0%	16	PAW	
40	📅 Agree frequency (at least initial frequency) of the analysis of settlement risk and how often methodology needs to be updated (if at all)	1 day	Fri 02/05/14	Wed 30/04/14	Fri 02/05/14	0%	16	PAW	
41	📅 Agree governance around reporting - how to request new reports	1 day	Wed 14/05/14	Wed 14/05/14	Wed 14/05/14	0%	26	PAW	
42	📅 Decide if there is any consultation needed with Parties/Ofgem following the determination of a settlement risk penalty	1 day	Wed 14/05/14	Wed 14/05/14	Wed 14/05/14	0%	37	PAW/Ofgem	
43	📅 Determine individual elements and timings of incentive regime and invoicing (if deemed required under action 1)	1 day	Fri 13/06/14	Fri 13/06/14	Fri 13/06/14	0%	42	PAW	
44	📅 Determine individual elements and timings of assurance (if deemed required under action 1)	1 day	Fri 13/06/14	Fri 13/06/14	Fri 13/06/14	0%	28	PAW	
45	Day to Day Governance Arrangements	108 days	Mon 02/12/13	Wed 30/04/14	Wed 30/04/14	0%			
46	📅 Determine the need for an "oversight" workgroup/committee and, if necessary, its remit, frequency of meetings and if it could make decisions	108 days	Mon 02/12/13	Wed 30/04/14	Wed 30/04/14	0%		PAW	
47	📅 Determine role of Joint Office, Xoserve, Ofgem and SPAA and involvement in PAF	108 days	Mon 02/12/13	Wed 30/04/14	Wed 30/04/14	0%		PAW	
48	📅 Consider inclusion in UNC directly or via ancillary document	108 days	Mon 02/12/13	Wed 30/04/14	Wed 30/04/14	0%		PAW	
49	Introducing the PAF	233 days	Mon 11/11/13	Wed 01/10/14	Wed 01/10/14	0%			
50	📅 Develop business rules for PAF MOD	210 days	Mon 11/11/13	Fri 29/08/14	Fri 29/08/14	0%		PAW	
51	📅 Raise MOD for Performance Assurance Framework, in line with agreed parameters/objectives (more than 1 Mod may be req.)	1 day	Wed 01/10/14	Wed 01/10/14	Wed 01/10/14	0%		PAW	
52	Performance Assurance Framework Administrator (PAFA)	563 days	Tue 05/11/13	Wed 31/12/14	Thu 31/12/15	0%			
53	📅 Consider Elaxon Tools	29 days	Tue 21/01/14	Fri 28/02/14	Fri 28/02/14	0%		PAW	
54	📅 Determine scope for the work on the PAF Administrator, based on model of assurance and performance requirements	163 days	Tue 17/12/13	Thu 31/07/14	Thu 31/07/14	0%		PAW	
55	📅 Determine the scope of the PAFA performance reporting and analysis role	163 days	Tue 17/12/13	Thu 31/07/14	Thu 31/07/14	0%		PAW	
56	📅 Consider if the PAFA will have an assurance role, as well as performance monitoring	163 days	Tue 17/12/13	Thu 31/07/14	Thu 31/07/14	0%		PAW	

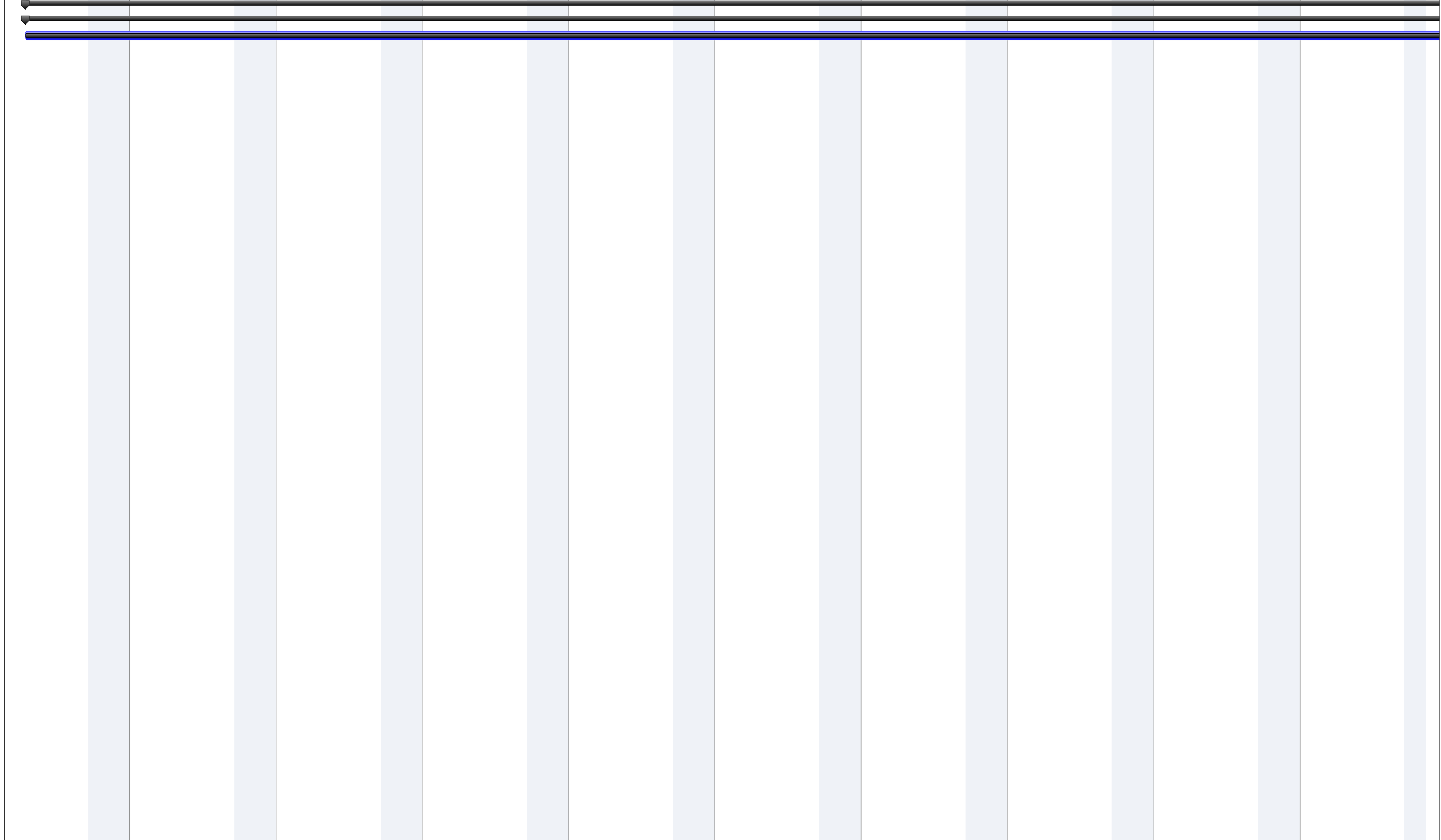
Project: Performance Assurance Plan
Date: Thu 12/12/13

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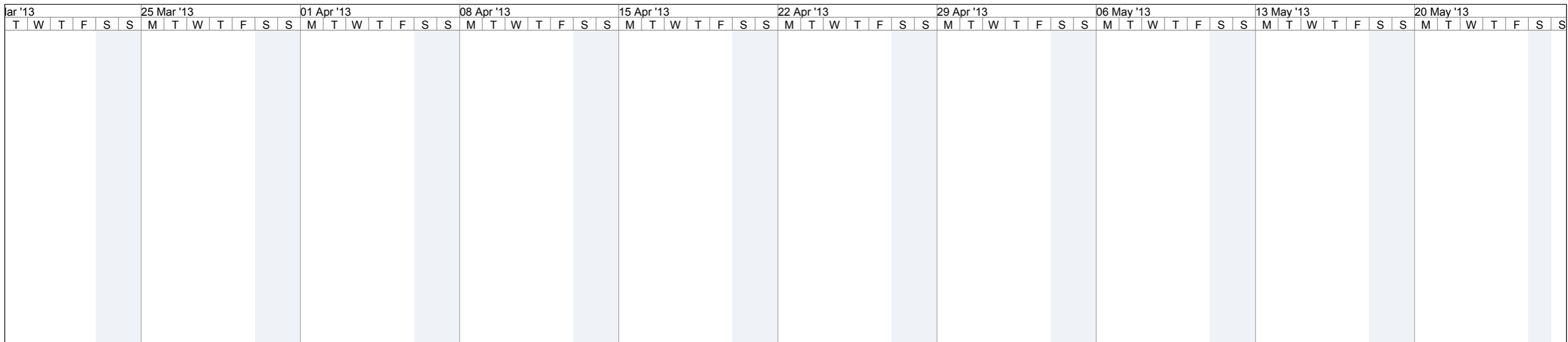
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57	Agree if the PAFA will provide "training services" for new entrants	163 days	Tue 17/12/13	Thu 31/07/14	Thu 31/07/14	0%		PAW	
58	Agree if the PAFA will provide "education" to parties performing poorly	163 days	Tue 17/12/13	Thu 31/07/14	Thu 31/07/14	0%		PAW	
59	Consider options for the contracting of the PAF administrator	138 days	Tue 21/01/14	Fri 29/08/14	Thu 31/07/14	0%		PAW	
60	Should the PAFA have a statutory role?	193 days	Tue 05/11/13	Fri 29/08/14	Thu 31/07/14	0%		PAW	
61	Who should contract the PAFA (a) initially and (b) ongoing?	138 days	Tue 21/01/14	Fri 29/08/14	Thu 31/07/14	0%		PAW	
62	Determine route to agree appointment, tender and award of PAFA	138 days	Tue 21/01/14	Fri 29/08/14	Thu 31/07/14	0%		PAW	
63	Identify possible service providers for PAFA	21 days	Fri 01/08/14	Fri 29/08/14	Fri 29/08/14	0%		PAW	
64	Prepare tender for PAFA appointment	21 days	Mon 01/09/14	Mon 29/09/14	Mon 29/09/14	0%		PAW	
65	Issue tender for the provision of PAFA	1 day	Tue 30/09/14	Tue 30/09/14	Tue 30/09/14	0%		TBC	
66	Undertake tender evaluation (including mtgs with tenderers)	23 days	Wed 01/10/14	Fri 31/10/14	Fri 31/10/14	0%		TBC	
67	Agree successful party who will do the PAFA work	1 day	Fri 14/11/14	Fri 14/11/14	Fri 14/11/14	0%		PAW	
68	Contract party for PAFA work	11 days	Fri 14/11/14	Fri 28/11/14	Fri 28/11/14	0%	15	TBC	
69	PAFA commences work - preparation (including meeting industry parties)	23 days	Mon 01/12/14	Wed 31/12/14	Wed 31/12/14	0%		TBC	
70	PAFA takes model from the independent study and supporting documentation and becomes familiar with it	23 days	Mon 01/12/14	Wed 31/12/14	Wed 31/12/14	0%		TBC	
71	PAFA establishes links with Xoserve (and possibly SPAA) to gain data necessary to run risk model	23 days	Mon 01/12/14	Wed 31/12/14	Wed 31/12/14	0%		TBC	
72	PAFA creates reporting on the agreed parameters deemed most material for settlement accuracy	45 days	Mon 01/12/14	Wed 31/12/14	Fri 30/01/15	0%		TBC	
73	PAFA issues reports to industry and Ofgem on a monthly basis to update on progress	218 days	Mon 01/12/14	Wed 31/12/14	Wed 30/09/15	0%		TBC	
74	PAFA liaises with Xoserve on monthly charges and re-distribution to be applied	66 days	Thu 01/10/15	Wed 31/12/14	Thu 31/12/15	0%		TBC	
75	PAFA issues first performance reports against Risk Register	218 days	Mon 01/12/14	Wed 31/12/14	Wed 30/09/15	0%		TBC	

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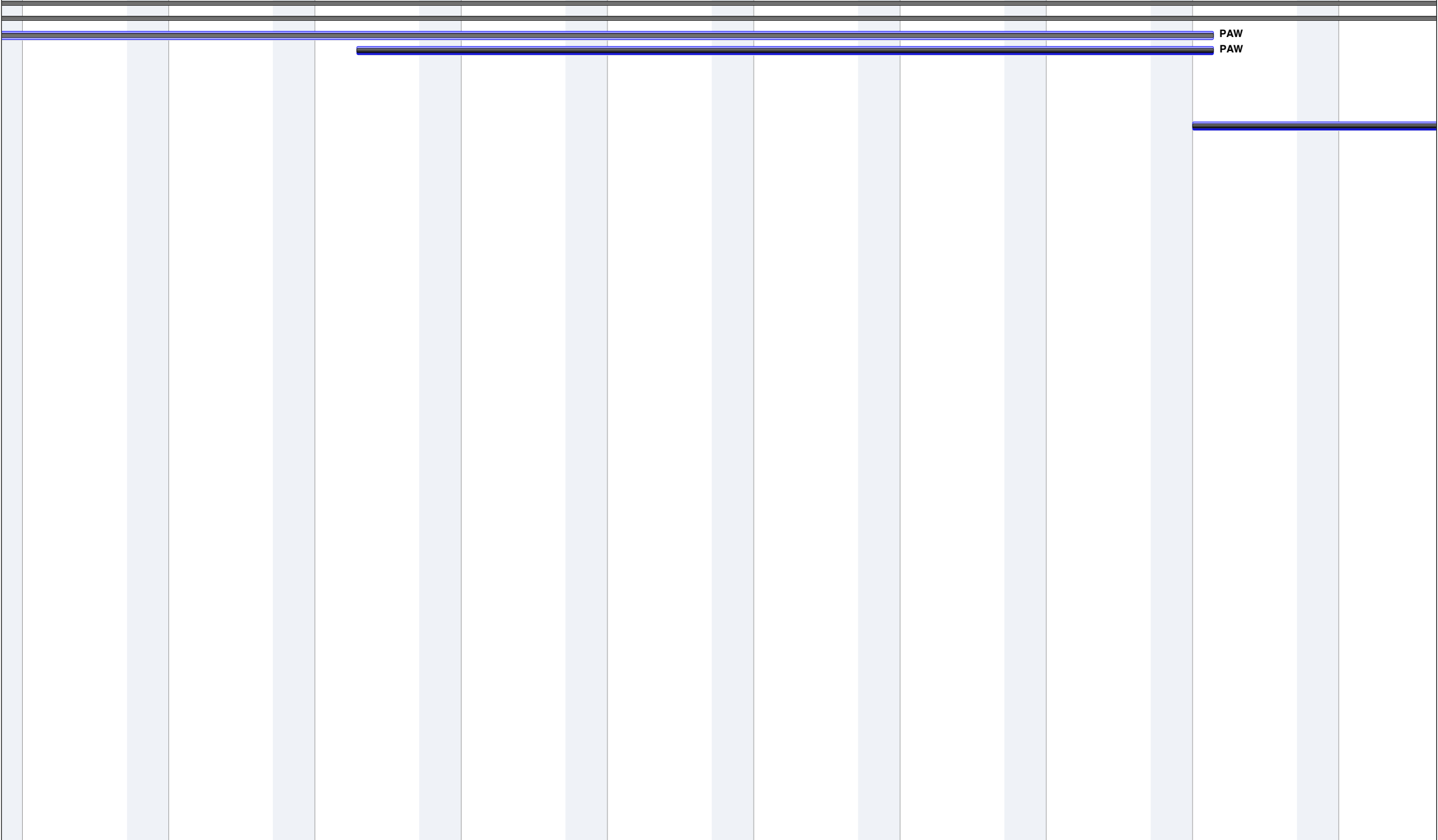


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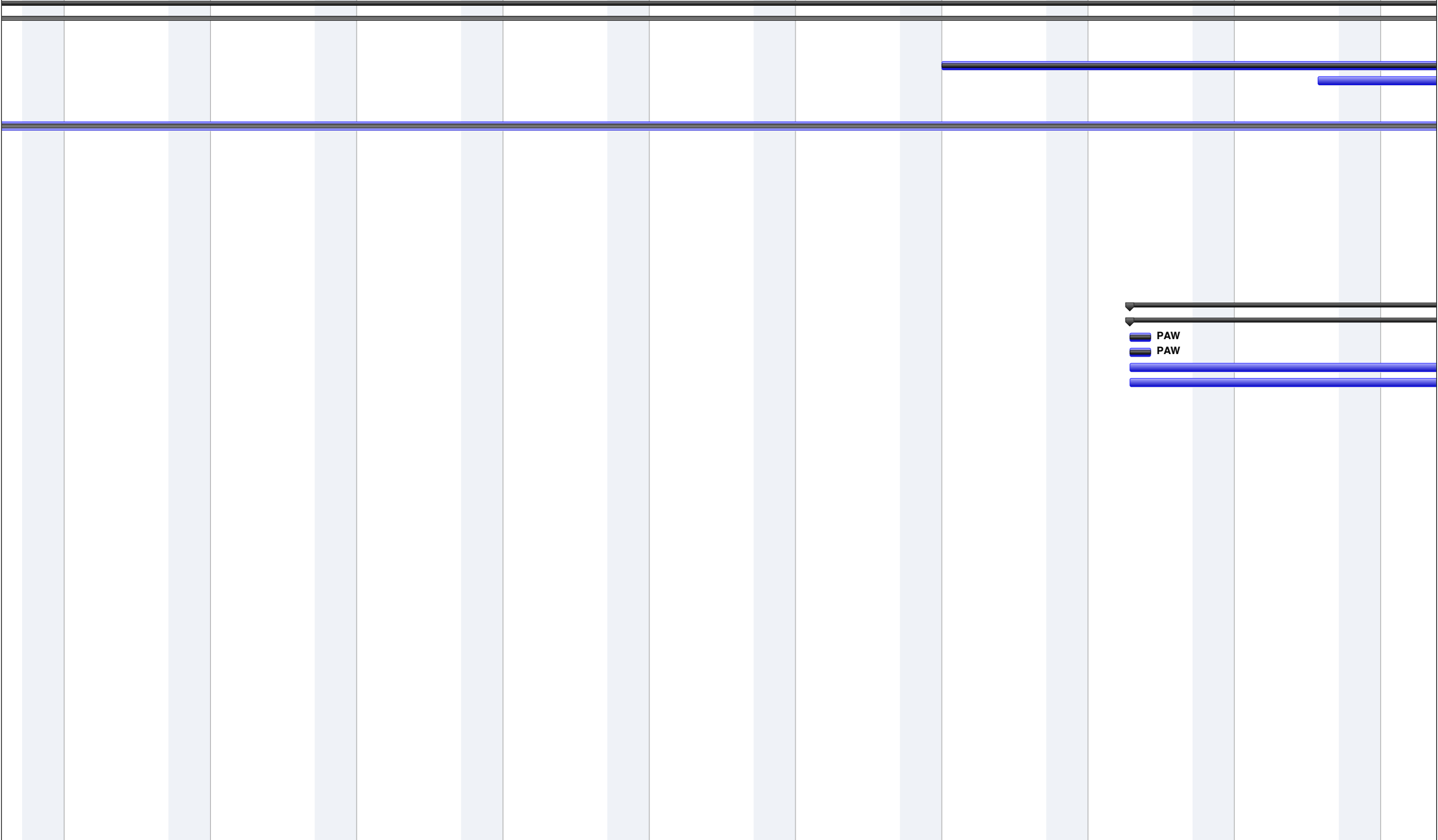
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05 Aug '13 12 Aug '13 19 Aug '13 26 Aug '13 02 Sep '13 09 Sep '13 16 Sep '13 23 Sep '13 30 Sep '13 07 Oct '13



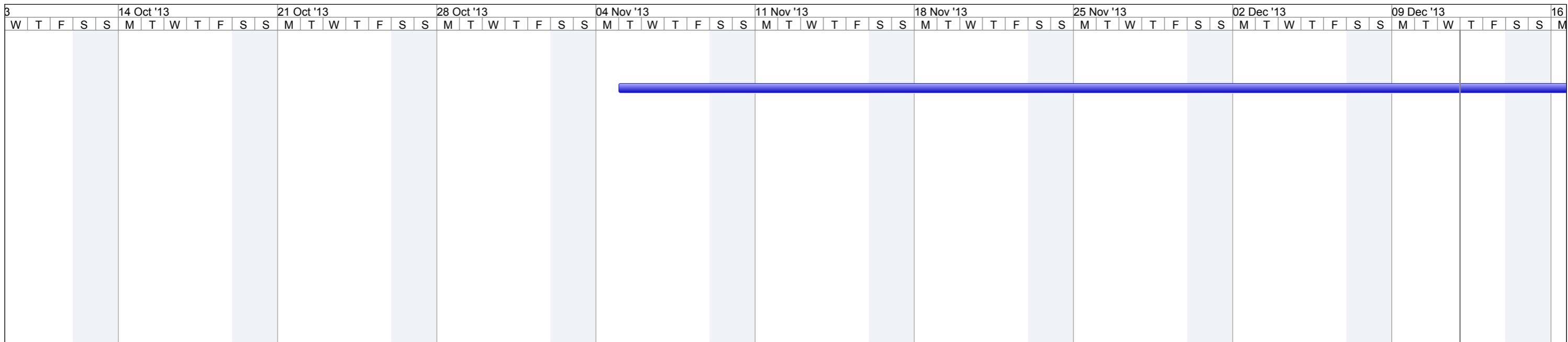
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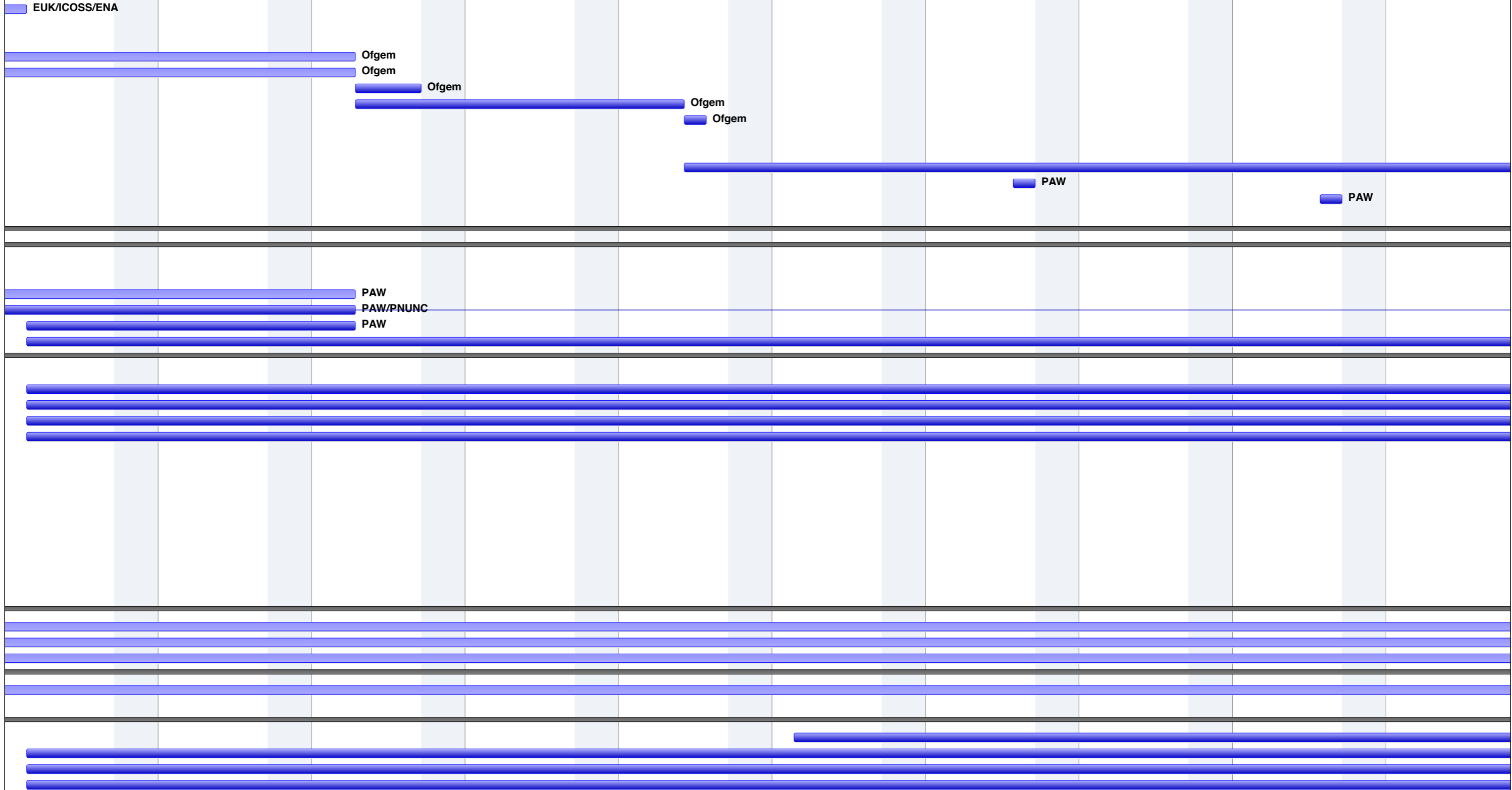
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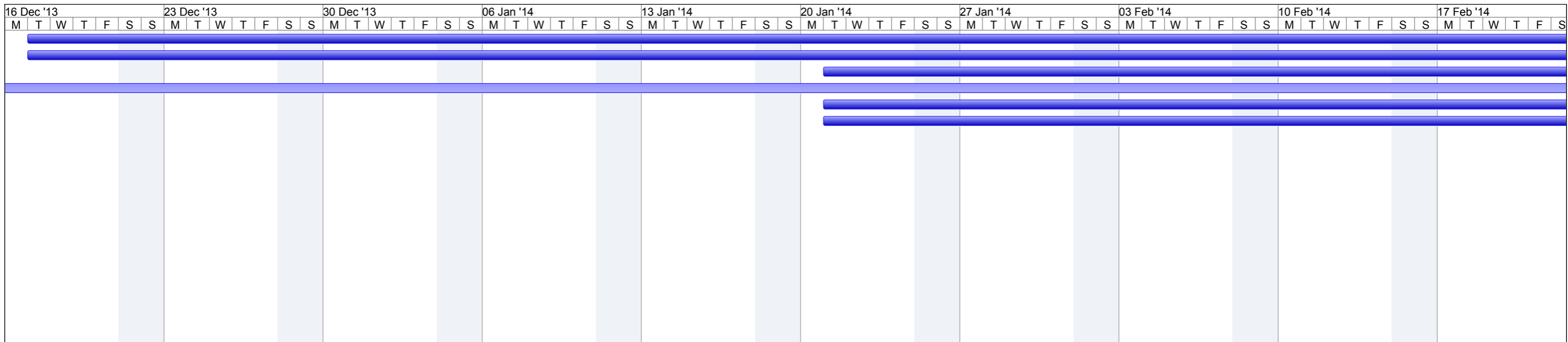
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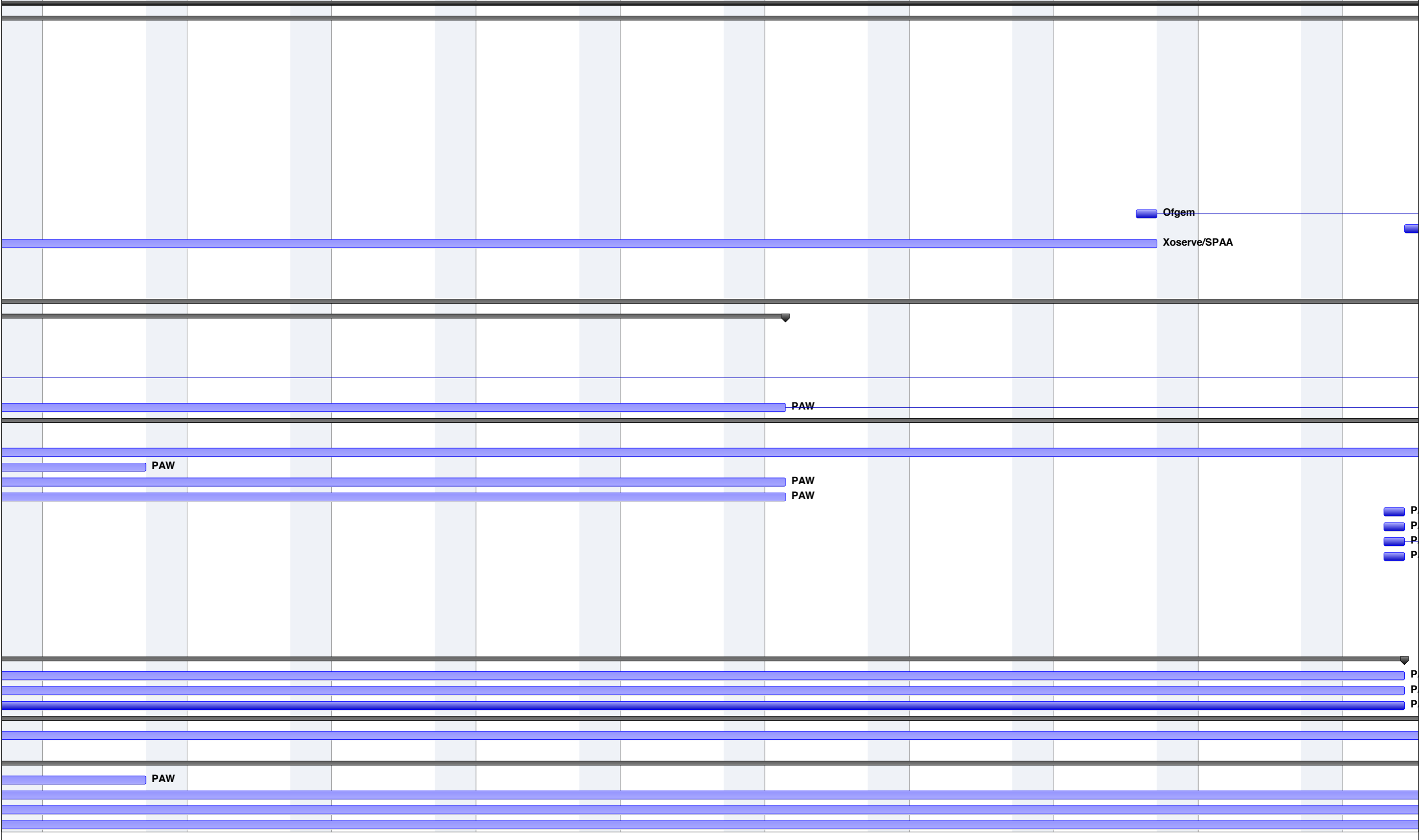


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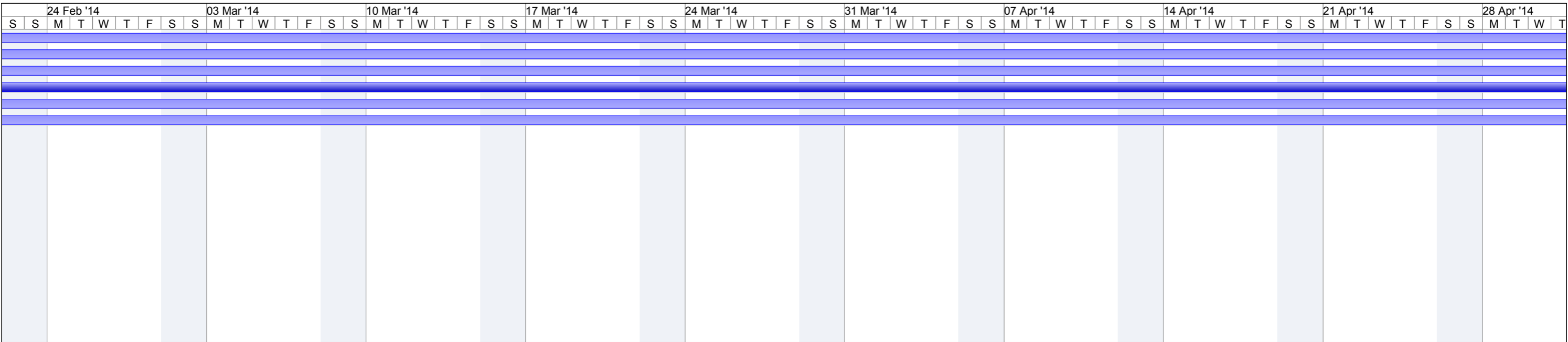
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05 May '14

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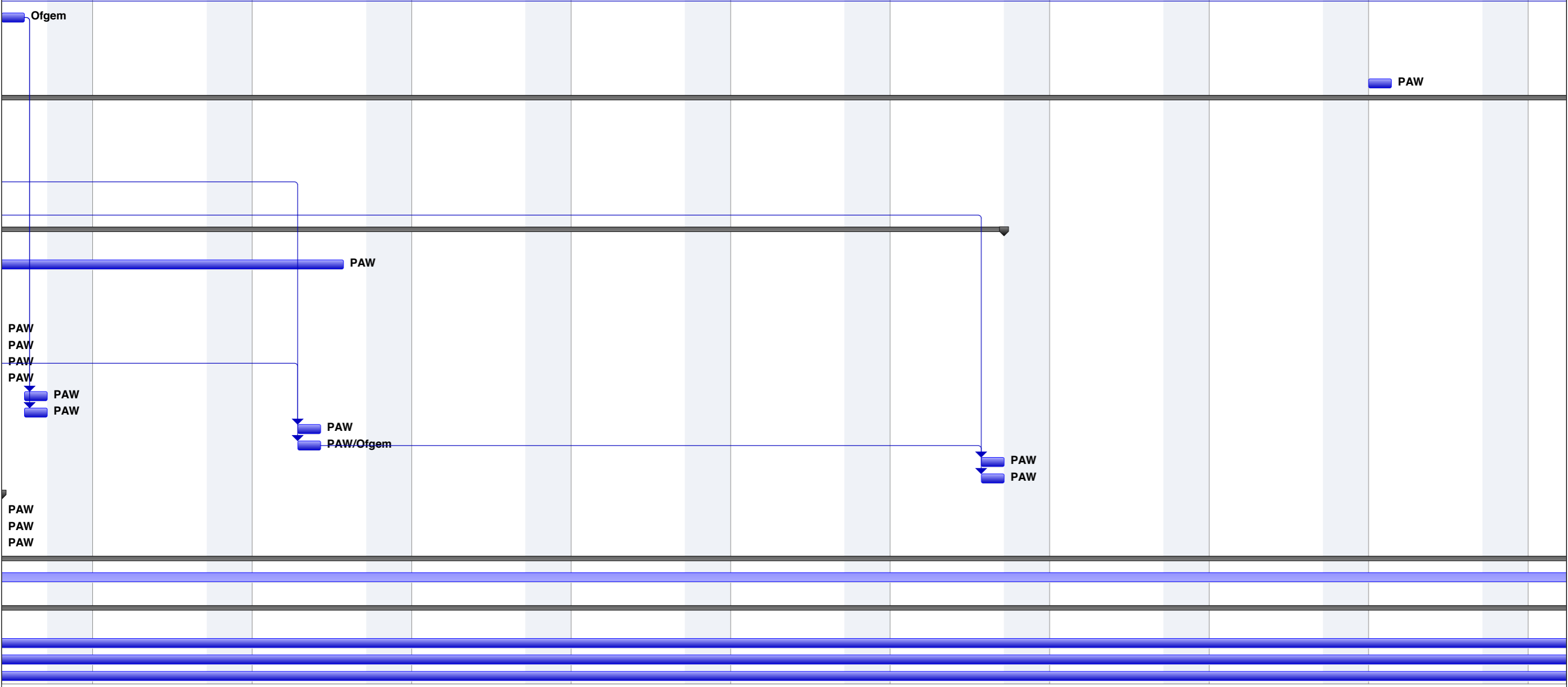
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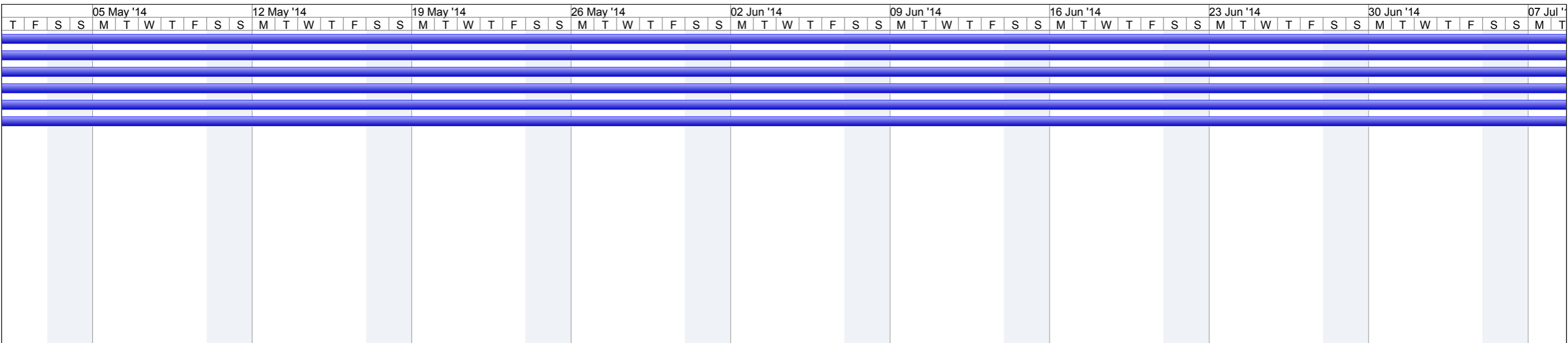
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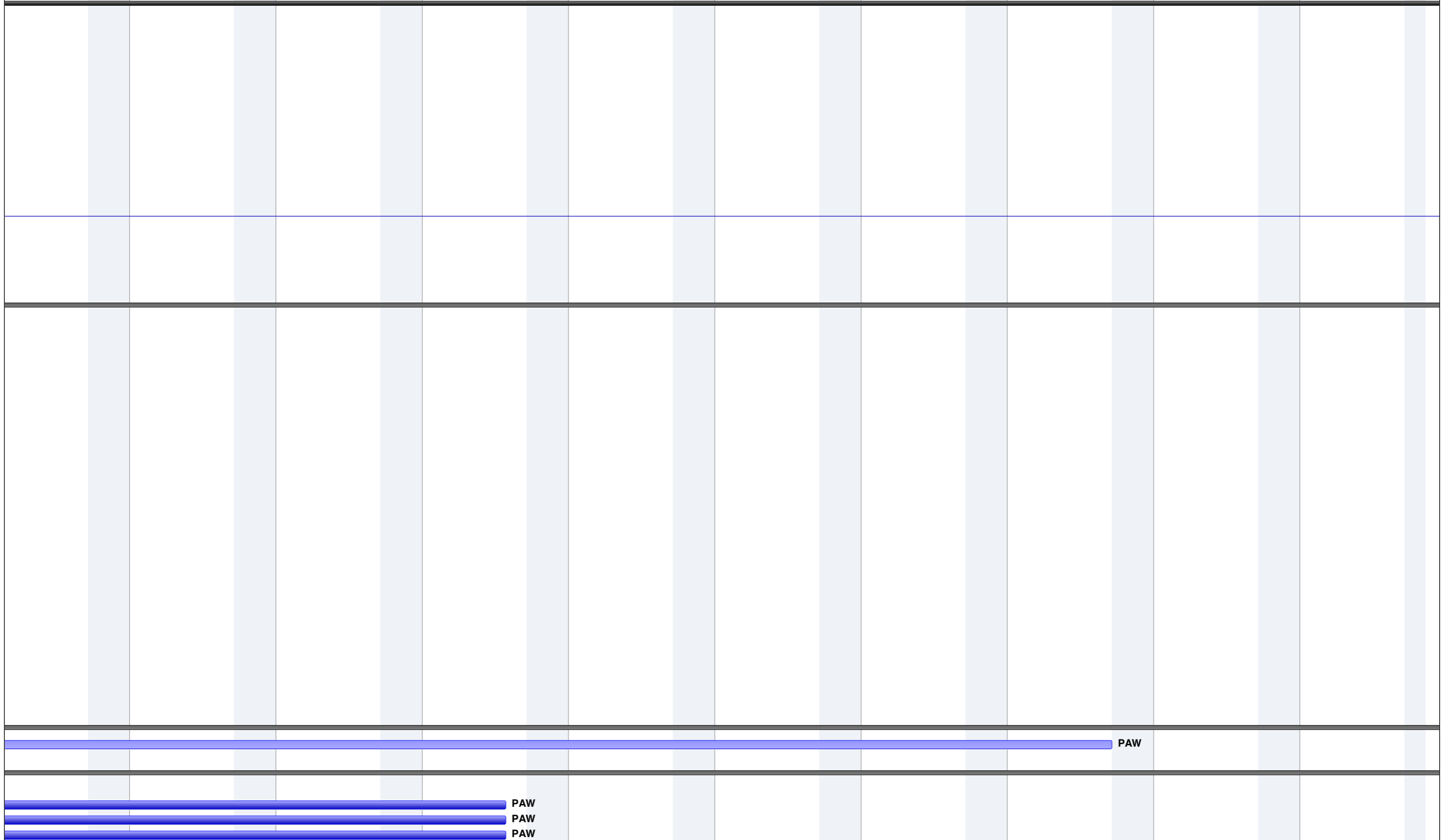
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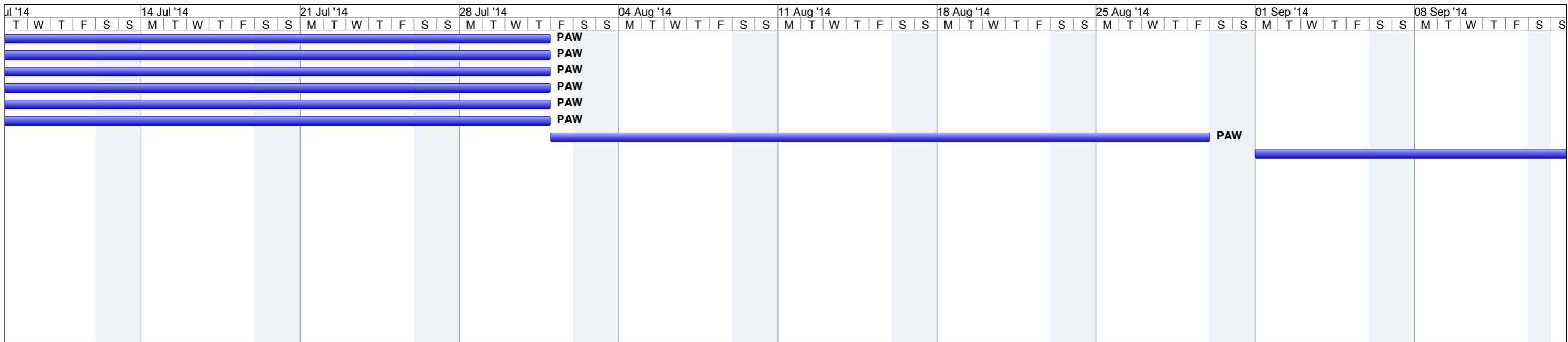


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Jul '14 14 Jul '14 21 Jul '14 28 Jul '14 04 Aug '14 11 Aug '14 18 Aug '14 25 Aug '14 01 Sep '14 08 Sep '14

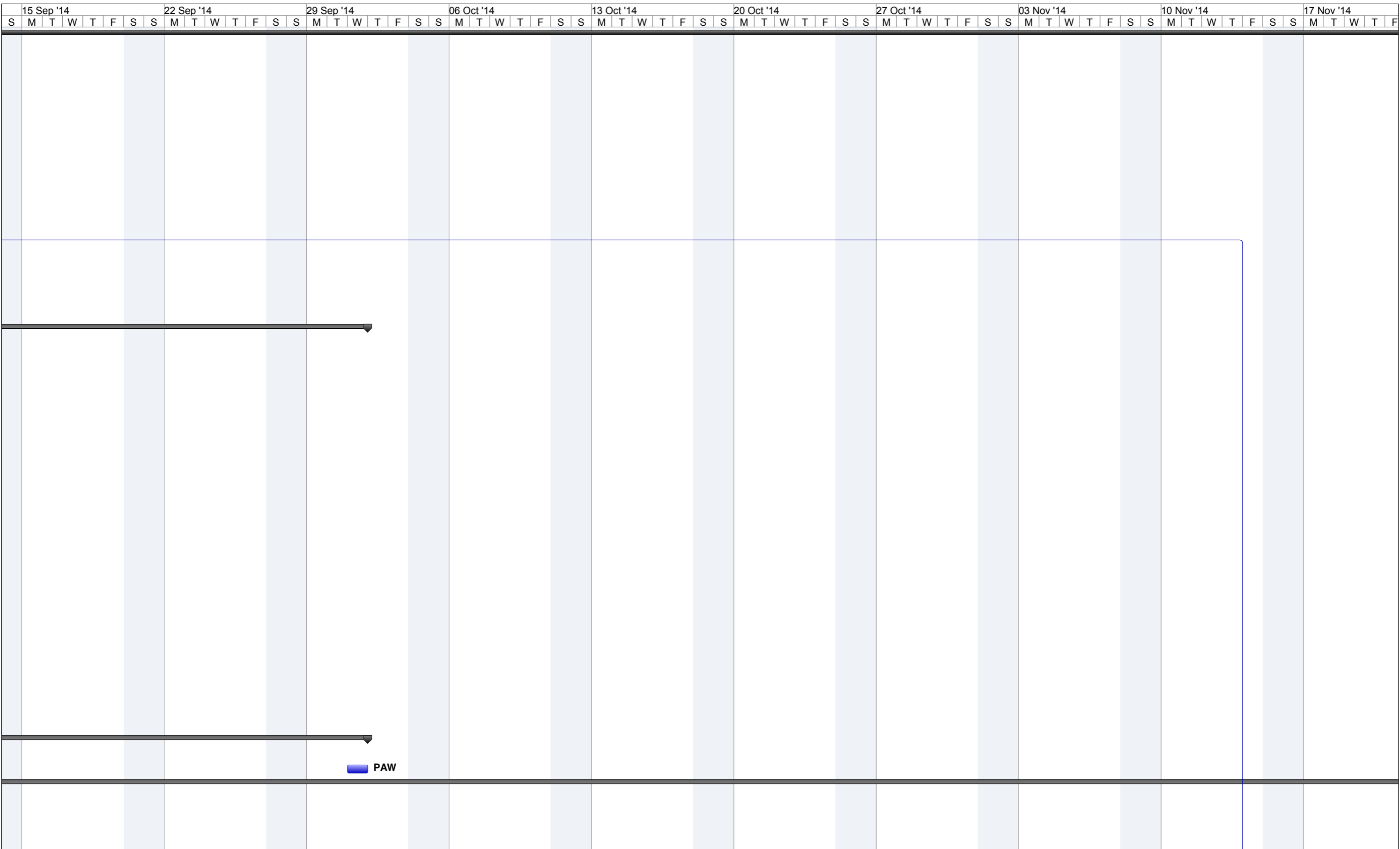


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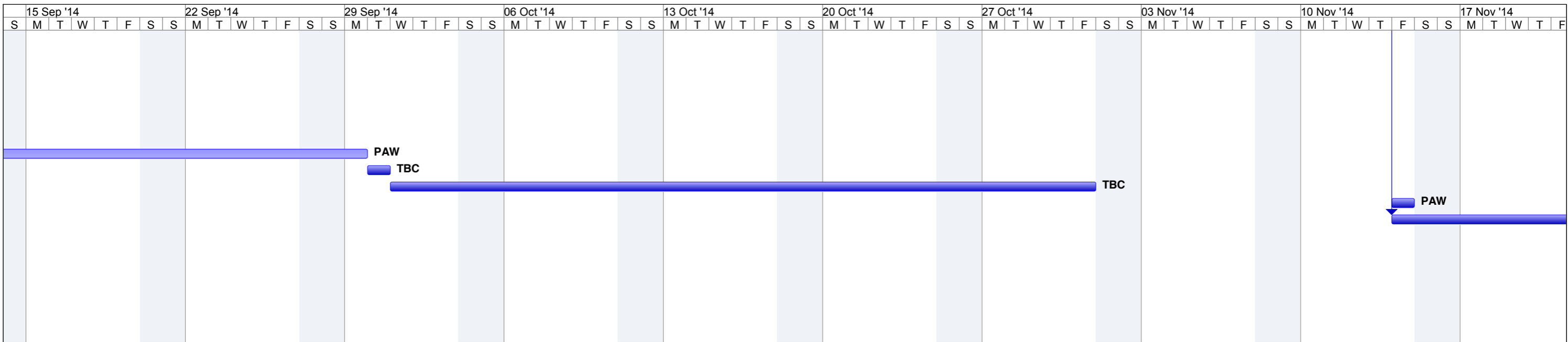


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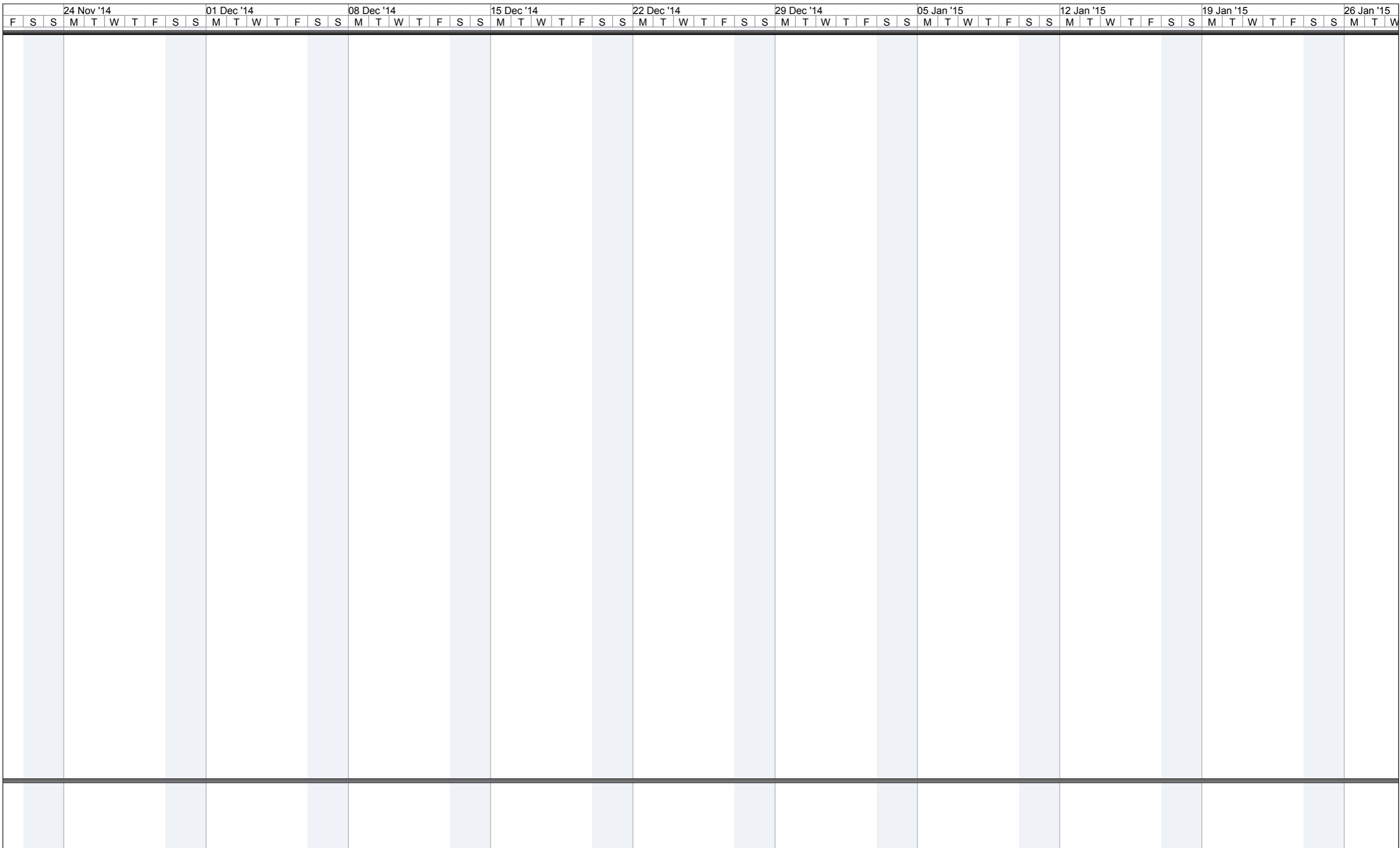


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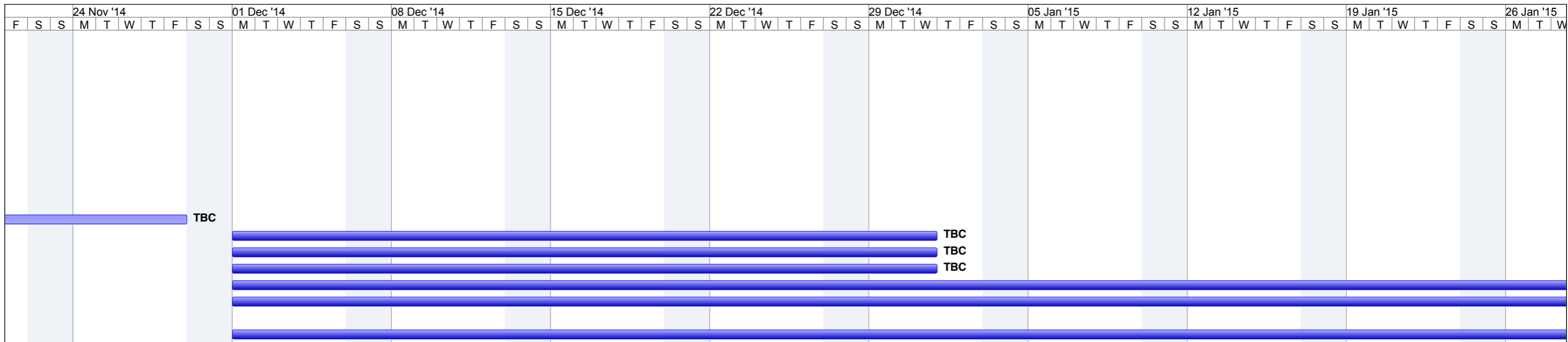
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Task		Project Summary		Inactive Milestone		Manual Summary Rollup		Progress	
Split		External Tasks		Inactive Summary		Manual Summary		Deadline	
Milestone		External Milestone		Manual Task		Start-only			
Summary		Inactive Task		Duration-only		Finish-only			



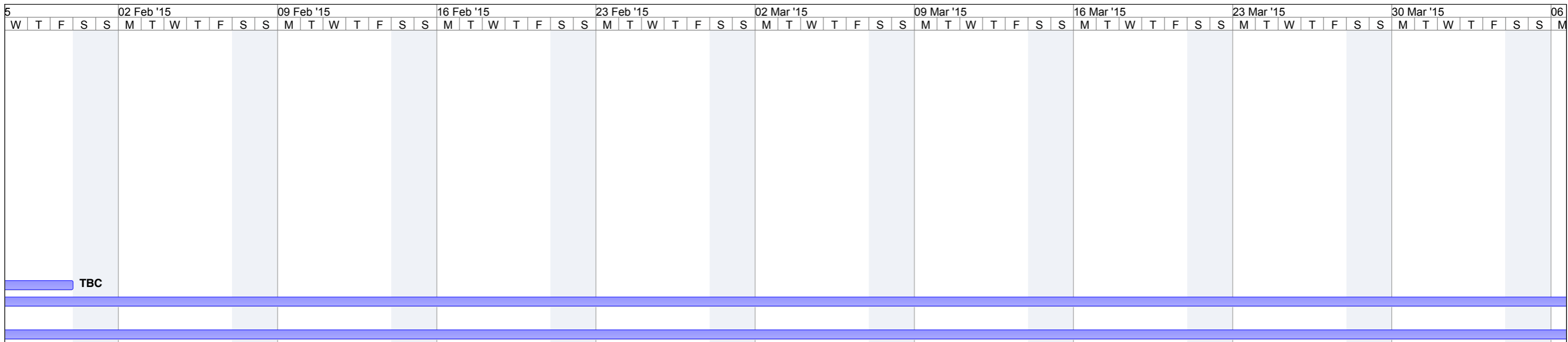
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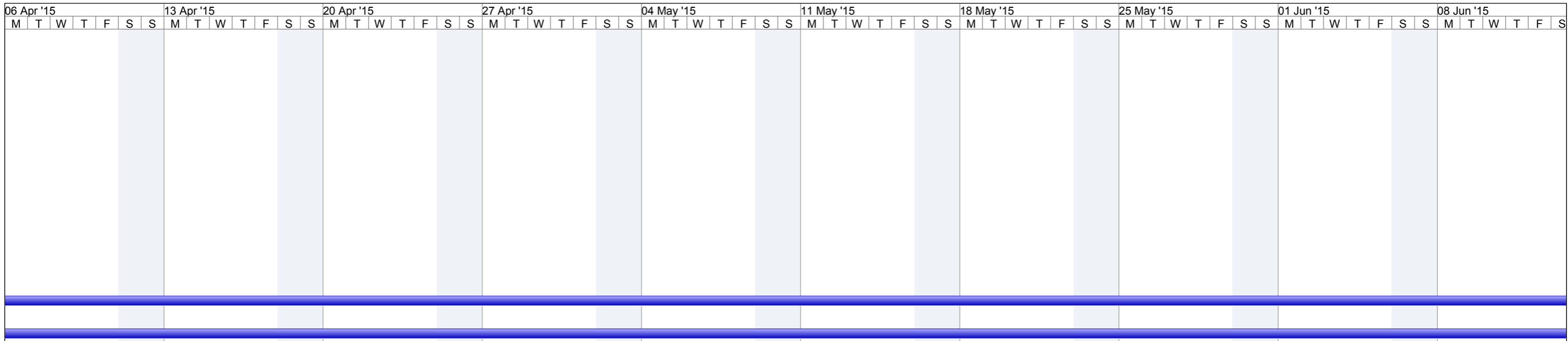
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06 Apr '15 13 Apr '15 20 Apr '15 27 Apr '15 04 May '15 11 May '15 18 May '15 25 May '15 01 Jun '15 08 Jun '15



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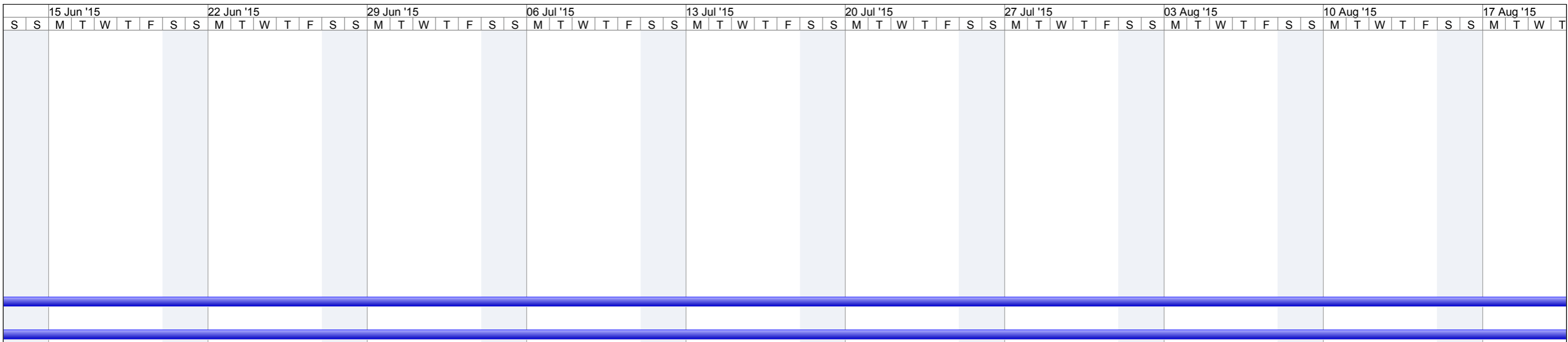


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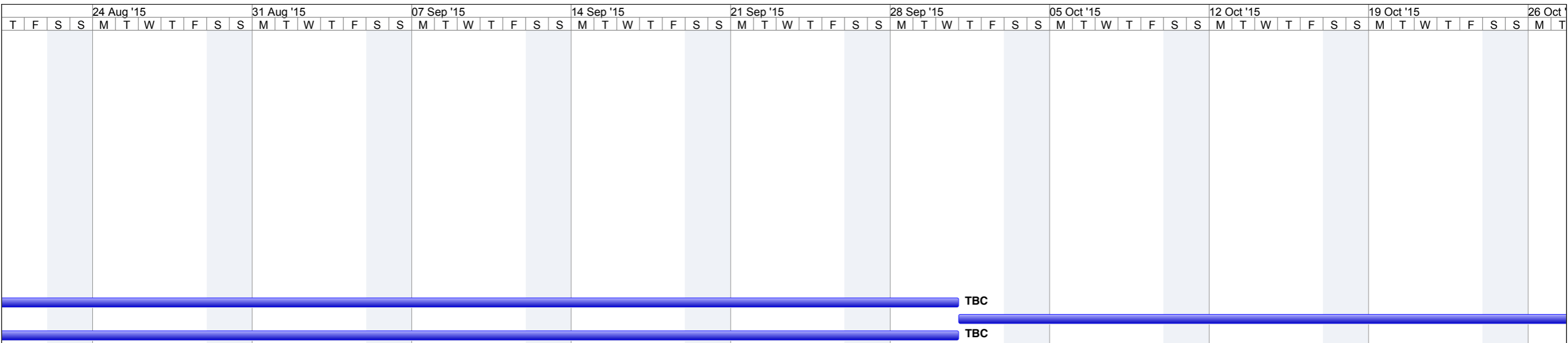
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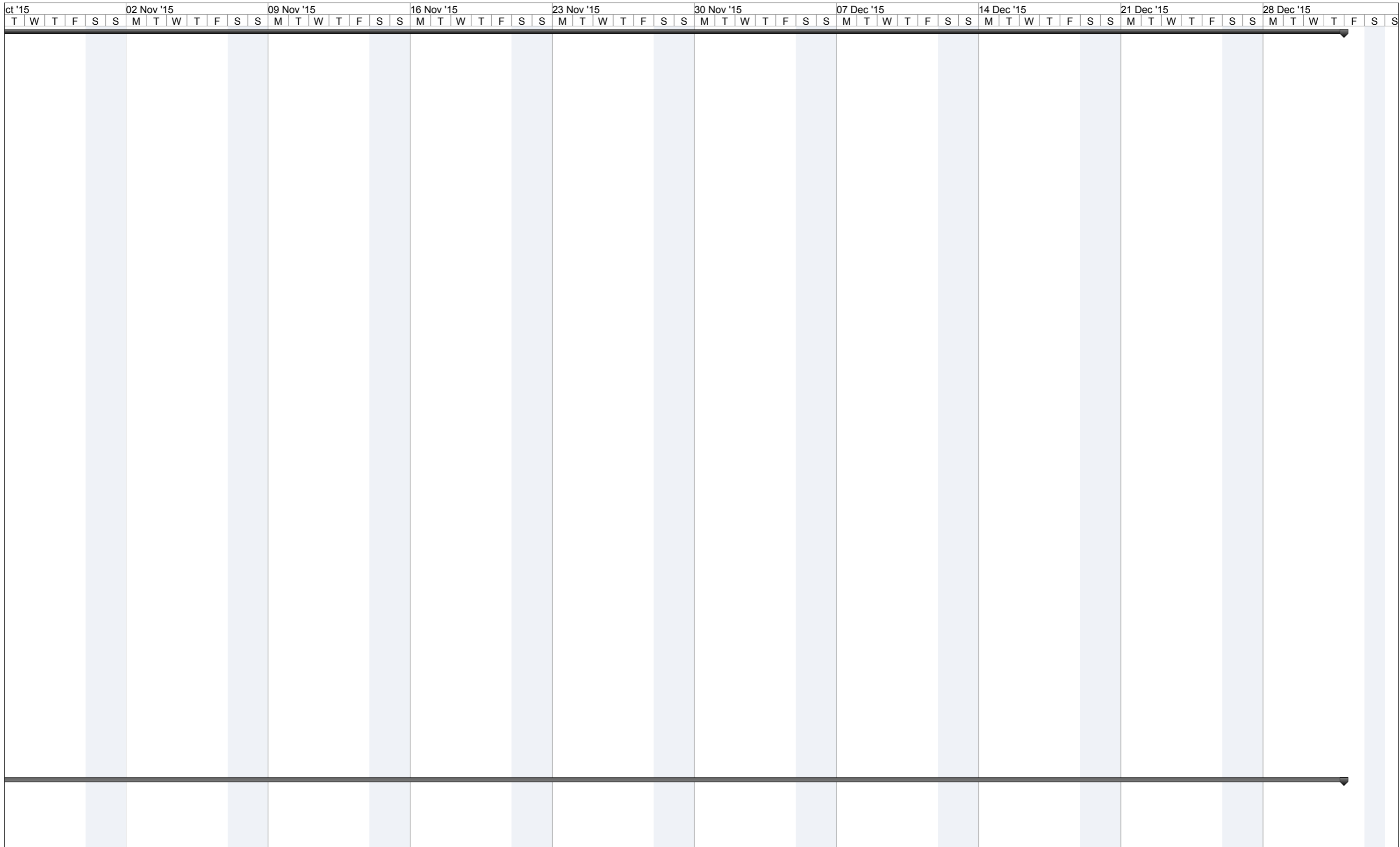
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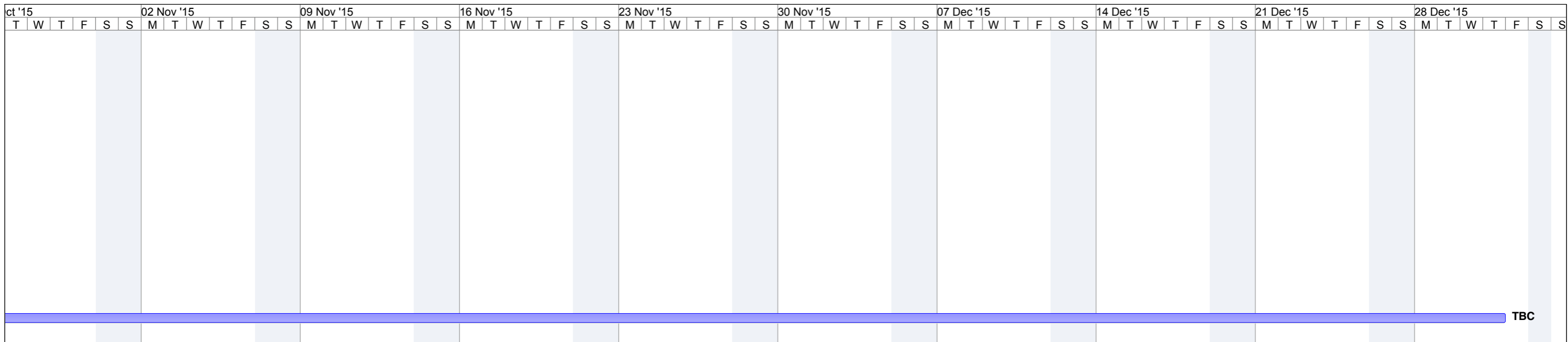
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