Subject Areas	Areas to cover	Monthly RAG
Cash Collection	 Percentage of Cash Collected by Payment Due Date Percentage of Cash Collected by Payment Due Date +3 	 95.59% collected by Payment Due Date 97.06% collected by Payment Due Date +3 Dip in performance attributed to three large value invoice not being settled by payment due date. One was settled at PDD+3 however the remaining unpaid values were not settled due to two shippers managed exit from industry.
Security	Credit Agency Updates	 90% customers secured with a credit rating with Experian or Graydons.8% of customers prepay for services, 2% have fixed security in place (LOC/PCG). 1% on immediate payment terms.
Debt	Failed UsersDebt	 10 failed users this reporting month,2 shippers 8 suppliers leaving a debt of £645,507.60. Total debt of £833,132.38 to be pursued through administrators via regular updates.
Escalations	Escalations to Committee	No escalation to committee this reporting month.
Invoicing	Invoicing IssuesLate Paid Interest	 No invoicing issues reported. 16 Late Payment Invoices issued for invoices paid late in November with a financial value of £1,243.68.
Outlook	Focus Areas for next quarterModifications Updates	 Continue early engagement with customers leading up to payment due date. Continue to monitor closely organisation's using Credit Agency alerts/reporting.