

**Extract from the Ofgem Simplification Plan** (published 25 March 2015):

1.2. The challenges faced by the energy sector are unprecedented both in terms of number and required pace of reforms. We are aware that many of the initiatives undertaken by policy makers, both at home and abroad, will need to be given effect through changes to the already large and complex systems and processes of industry parties, often competing for the same resource. We therefore welcome initiatives such as the Change Overview Board (COB), which aims to provide strategic industry change portfolio planning and prioritisation. COB has been effective in raising awareness of the scale and scope of challenges, through tools such as the Gas Central Services Change Horizon. We will continue to work with the COB and other industry groups not simply to raise awareness of forthcoming change, but to fulfil the intention of managing and prioritising industry change in a manner that is more coordinated, efficient and mutually beneficial to all stakeholders.

<https://www.ofgem.gov.uk/ofgem-publications/94197/simplificationplan2015-16-pdf>