



Project Nexus

Project Nexus Steering Group

13 July 2015 Update Call

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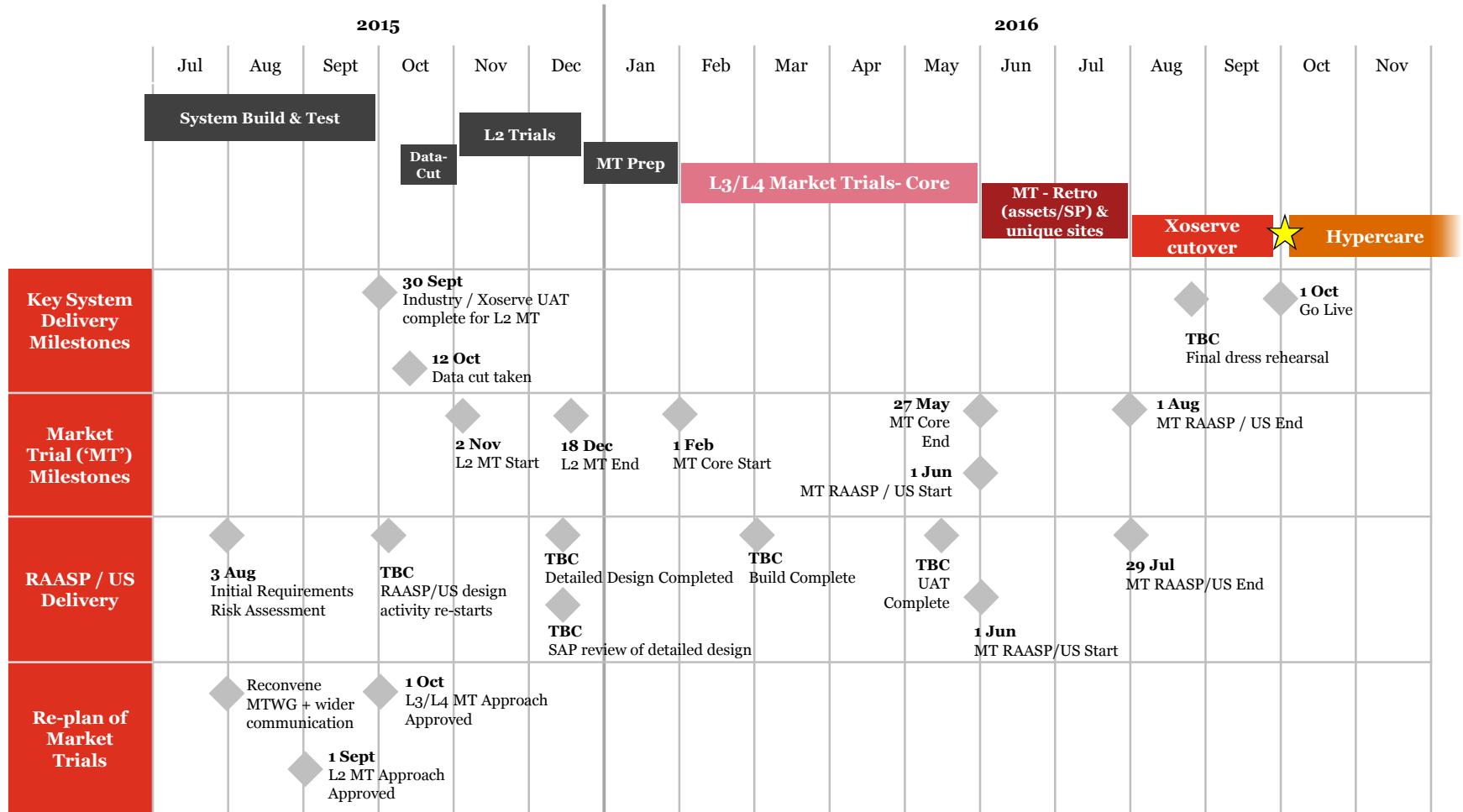
Update on the requirements from 1 July 15

PNSG

1.1 Requirement: Key Industry Milestones and Checkpoints

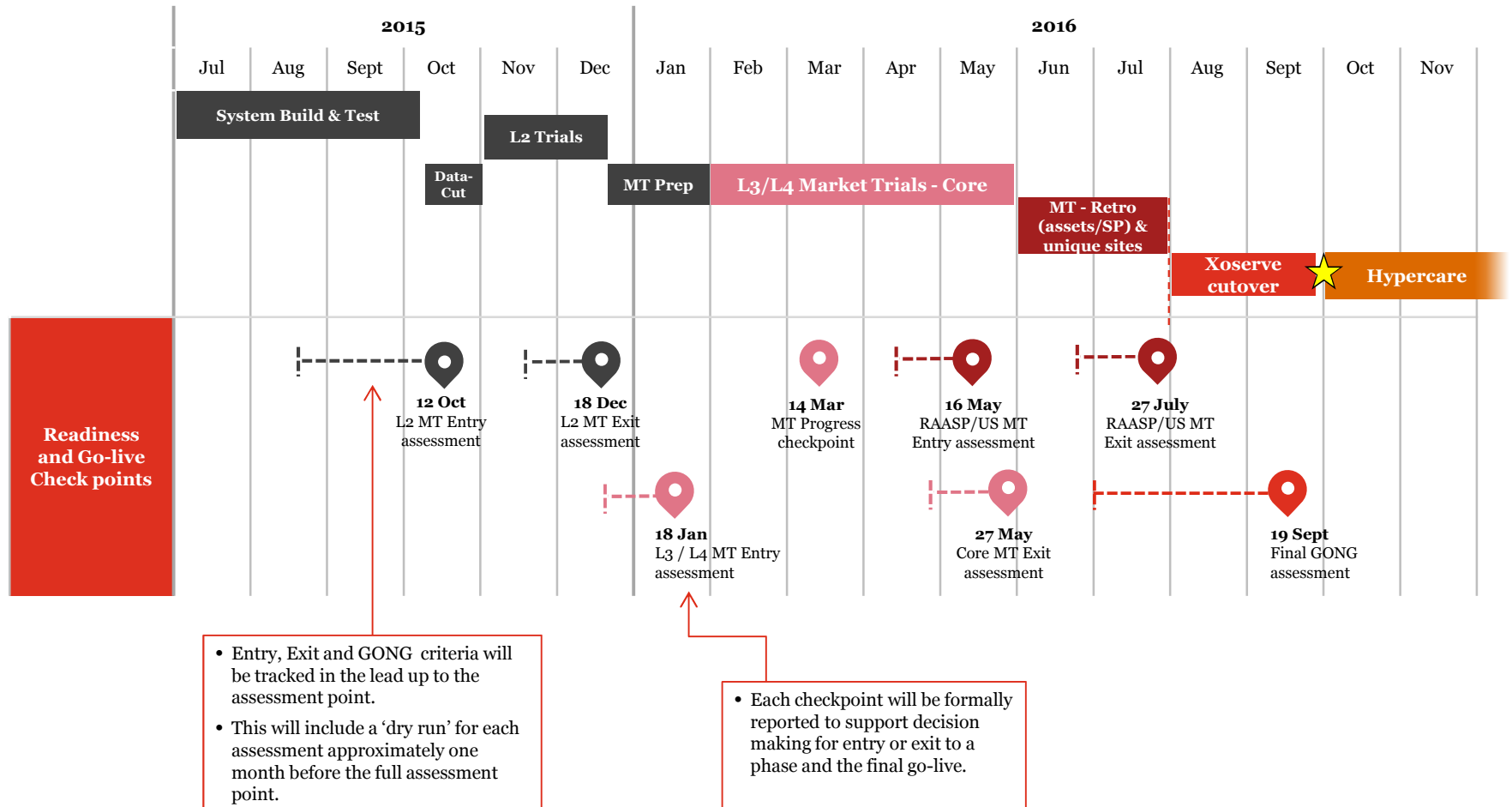
Requirement

PwC to identify and add to the 1-page plan suitable checkpoints relating to key steps in the plan



1.1 Requirement: Key Industry Milestones and Checkpoints

The key **readiness check points** assess the readiness for entry and exit of key milestones in the plan. They will provide a component of the metrics supporting 'BAU' milestone progress reporting to the Steering Group.



1.2 Requirement: RAASP / US requirements risk assessment

Requirement

PwC, Xoserve and partners to co-ordinate in conducting a desktop risk assessment checkpoint of the high level requirements in the Business Requirements Documents ('BRDs') for RAASP and US.

Update

- PwC, Xoserve and Baringa have agreed the approach to delivering this work to the **3rd August 2015**.
- The review focuses on establishing the quality of the current high-level design and the linkage to business requirements.
- We will consider whether the forward delivery plan is likely to be sufficient to complete the detailed design to time.
- PwC SME (Sandi Bains) inputting on key risk areas and issues for review.
- Further PwC oversight via weekly workshops, with the option to 'deep dive' further if needed;
- SAP cannot mobilise and deliver input in the time available – attendance requested at weekly workshops. The main SAP input is to be focused on detailed design review.

1.3 Requirement: Market trials 'plan for a plan'

Requirement

PwC, Xoserve and partners to establish a detailed 'plan for a plan' for Market Trials.

Update

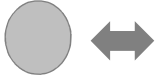
- See **Xoserve update slides**.
- PwC and Xoserve have proposed a plan for developing the Market Trials approach and how this process should be governed.
- We propose that the L2 (file format) market trials approach is separated from the L3 / L4 file format approach and delivered first.
- We propose that a focused Market Trials Working Group develops the approach, with wider communication / feedback to all market participants.
- To ensure that adequate time remains for preparation, the key target milestones are:
 - 1st September 2015** – L2 market trials approach approved; and
 - 1st October 2015** – L3 / L4 market trials approach approved.

Example PNSG Reporting Framework

2.1 Overall Status

[Date]

Overall RAG [One or two sentences to provide rationale for current RAG rating]



Overall RAG status and month-on-month trend

Key Milestones	RAG	Key metrics	Commentary
30 Sep - Industry / Xoserve UAT complete for L2 MT		<p>Xoserve UAT:</p> <ul style="list-style-type: none"> • X% passed against X% planned • X P1 and Y P2 open defects <p>Industry UAT completion:</p> <ul style="list-style-type: none"> • X of Y organisations completed UAT 	<ul style="list-style-type: none"> • [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track]
2 Nov - L2 Start date		<p>L2 MT Entry Criteria:</p> <ul style="list-style-type: none"> • X of Y organisations on track to meet criteria 	<ul style="list-style-type: none"> • [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track]
12 Oct - Data cut		<ul style="list-style-type: none"> • Data cut X% complete and issued to industry 	<ul style="list-style-type: none"> • [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track]
TBC - RAASP / US Detailed Design Complete		<ul style="list-style-type: none"> • X% detailed design elements complete • Completion of SAP review 	<ul style="list-style-type: none"> • [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track]

Key achievements in prior period

- Lorem ipsum dolor sit amet, consectetur adipiscing elit,
- Sed do eiusmod tempor incididunt ut labore et dolore
- Magna aliqua. Ut enim ad
- Sed do eiusmod tempor incididunt ut labore et dolore
- Magna aliqua. Ut enim ad

Key activities in next period

- Lorem ipsum dolor sit amet, consectetur adipiscing elit,
- Sed do eiusmod tempor incididunt ut labore et dolore
- Magna aliqua. Ut enim ad
- Sed do eiusmod tempor incididunt ut labore et dolore

Decisions

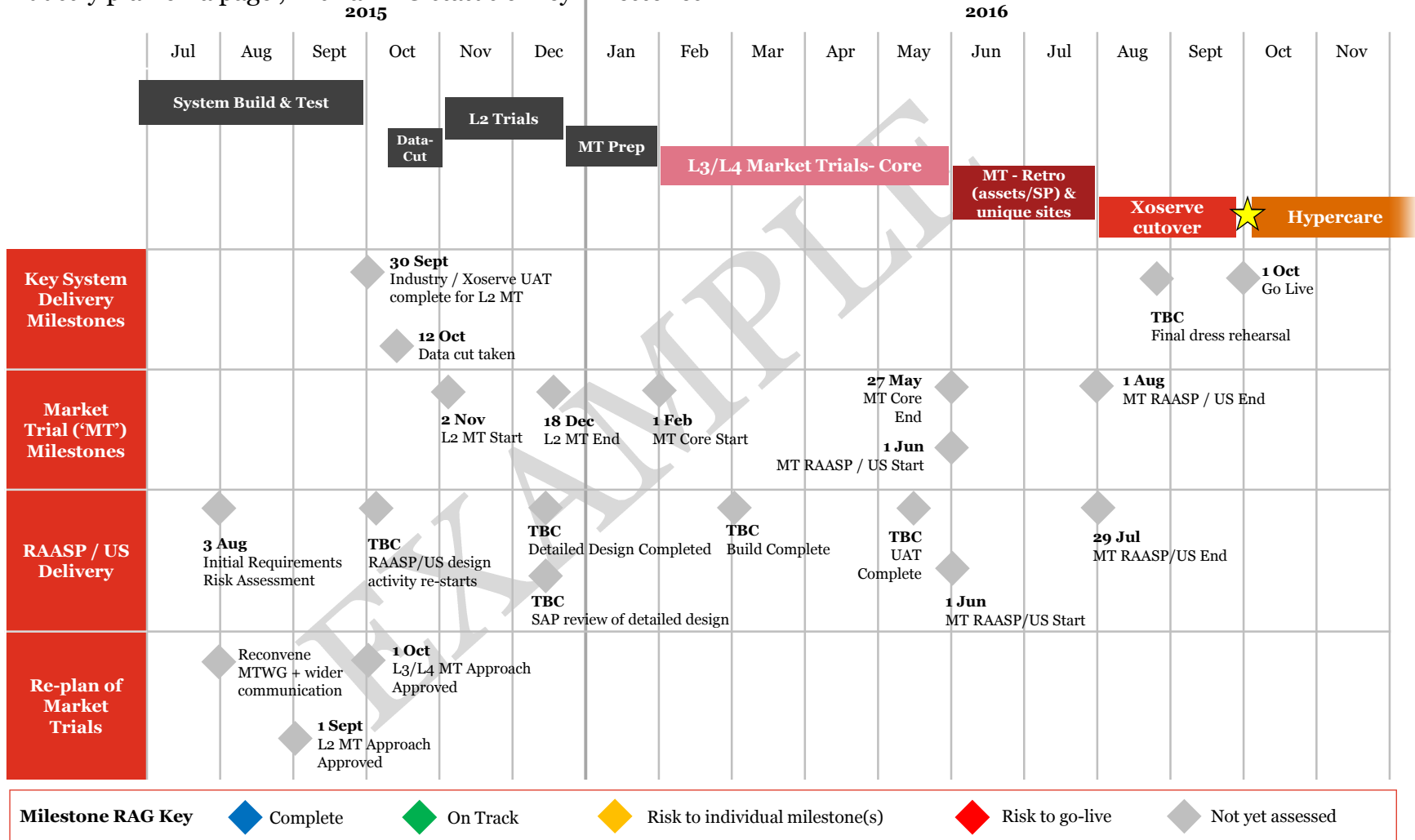
- Lorem ipsum dolor sit amet, consectetur adipiscing elit,
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- Magna aliqua. Ut enim ad

- To provide current status of key milestones that underpin the overall RAG within the Level 1 plan.
- Key progress metrics will be defined and agreed for each milestone



Provides a concise overview of key activities and decisions that need to be RATIFIED / APPROVED or are for INFORMATION

2.2 Industry Plan on a Page – Milestone Status at a Glance

‘Industry plan on a page’, with a RAG status of key milestones



2.3 Top Risks

ID	Description	Date Raised	Issue Score	Milestone impacted	Resolution action	Target date	Owner	RAG	Assurance Activity
Risk #1	<ul style="list-style-type: none"> A number of outstanding questions remain over the Market Trials scope and approach. Inherent uncertainty will remain around the MT timeline until underlying industry assumptions can be aligned. 	1 Jul 15	<p>12</p> <p>Likelihood - 3 Impact - 4</p>	<ul style="list-style-type: none"> L2 Start Date L3/L4 Start date MT End 	<ul style="list-style-type: none"> PwC / Xoserve to establish a plan for developing / finalising the MT approach (13 July 2015) Further development of the L2 and L3/L4 MT approach, with finalisation by 1 September (L2) and 1 October (L3 and L4). 	Reassess at 13 July PNSG	Xoserve / PwC		<ul style="list-style-type: none"> PwC coordination of market trials development
Risk #2	<ul style="list-style-type: none"> TBC 	TBC	<p>TBC</p> <p>Likelihood – [TBC] Impact – [TBC]</p>	<ul style="list-style-type: none"> L3/L4 Start date MT End Go-live 	<ul style="list-style-type: none"> TBC 	TBC	TBC		<ul style="list-style-type: none"> TBC

Risk Score = Impact (1 to 5) multiplied by probability (1 to 5) to a maximum score of 25. Only risks with a score of **10 or above** will be reported to the Steering Group. See Appendix 2 for full definition.

Mitigating Action RAG Key:



Mitigating action complete. Risk reduced to an acceptable level





Mitigating action identified and underway



Mitigating action not yet identified and underway

2.4 Top Issues

ID	Description	Date Raised	Risk Score	Milestone impacted	Mitigation Actions	Target date	Owner	RAG	Assurance Activity
Issue #1	<ul style="list-style-type: none"> The delivery of Retrospective Adjustments Assets and Supply Point / Unique Sites ('RAASP/US') is uncertain. Work is required to prove that the design, build and test is feasible in the time available. 	1 Jul 15	16 Likelihood - 4 Impact - 4	<ul style="list-style-type: none"> MT RAASP/US Start Go-live (scope) 	<ul style="list-style-type: none"> PwC, Baringa and SAP review of the quality of the existing, high-level RAASP / US design (03 August 2015). PwC to develop impact assessment for not including RAASP/US in 01 October 2016 delivery (DATE). 	Reassess at 03 August PNSG	PwC		<ul style="list-style-type: none"> Initial review of high-level design (PwC / Baringa). Review of detailed design (SAP).
Issue #2	<ul style="list-style-type: none"> TBC 	TBC	TBC Likelihood – [TBC] Impact – [TBC]	<ul style="list-style-type: none"> L3/L4 Start date MT End Go-live 	<ul style="list-style-type: none"> TBC 	TBC	TBC		<ul style="list-style-type: none"> TBC

Issue Score = Impact (1 to 5) multiplied by proximity (1 to 5) to a maximum score of 25. Only issues with a score of **10 or above** will be reported to the Steering Group. See Appendix 2 for full definition.

Resolution RAG Key:



Resolution complete. Risk reduced to an acceptable level



Resolution identified and underway



Resolution not yet identified and underway

2.5 Upcoming and critical milestone status and metrics

Key Milestones	Date	RAG	Key metrics	Source of data	Commentary for month		
Re-plan of Market Trials - Agree MTWG Reps	17 Aug 15		<ul style="list-style-type: none"> MTWG structure and approach ratified by SG – [Yes / No] MTWG reps identified – X out of Y 	<ul style="list-style-type: none"> PwC progress reporting 	<ul style="list-style-type: none"> [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track] 		
Industry / Xoserve UAT complete for L2 MT	30 Sep 15		<p>Xoserve UAT:</p> <ul style="list-style-type: none"> X% Passed vs. X% planned X P1 and Y P2 open defects <p>Industry UAT completion:</p> <ul style="list-style-type: none"> X of Y organisations completed 	<ul style="list-style-type: none"> Xoserve UAT reporting pack PwC portal reporting 	<ul style="list-style-type: none"> [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track] 		
L2 MT Start	2 Nov 15		<div style="background-color: red; color: white; padding: 10px; text-align: center;"> <h3>Next Steps</h3> <ul style="list-style-type: none"> Complete the definition of the underlying metrics and agree information sources for each key milestone </div>			<ul style="list-style-type: none"> Underpin rating and if off track, what is being done differently to bring it back on track] 	
Data cut	12 Oct 15					<ul style="list-style-type: none"> Underpin rating and if off track, what is being done differently to bring it back on track] 	
RAASP / US Detailed Design Complete	TBC					<ul style="list-style-type: none"> Underpin rating and if off track, what is being done differently to bring it back on track] 	
L3/L4 MT Core Start	TBC					<ul style="list-style-type: none"> [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track] 	
MT RAASP/US Start	TBC					<ul style="list-style-type: none"> [Rational to underpin rating and if off track, the impact / what is being done differently to bring it back on track] 	

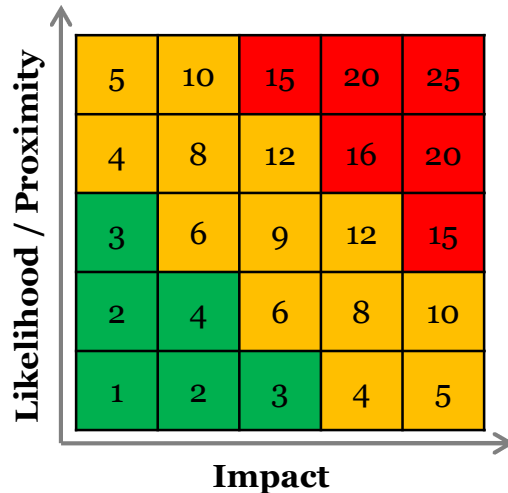
Appendix A2

A1. RAG and risk/issue Score Definitions

Overall and Key Milestone RAG Definitions

- **Risk to go-live** - One or more milestones are at risk of delay (**greater than 5 days**) or not achieving the required quality that will likely cause a delay to the go-live or increase the risk of quality issues during go-live. Mitigating actions have not yet been identified or no mitigating action is possible at the current time.
- **Risk to individual milestone(s)**– One or more milestones are at risk of delay (**greater than 5 days**) or not achieving the required quality but it is unlikely, at this stage, to result in a delay to go-live or increase the risk of quality issues during go-live. Mitigating actions have been identified and are underway.
- **On Track** – Milestone(s) are on track to time and quality and no significant risks have been identified that may impact the go-live date or pose a significant risk to the industry at go-live.

Risk/Issue Score Definition



Likelihood / Proximity

- 5 Almost certain / Now
- 4 Likely / 1 week
- 3 Moderate / 2 weeks
- 2 Unlikely / 1 month
- 1 Rare / 1 month+

Impact

- 5 Severe
 - 4 Major
 - 3 Significant
 - 2 Minor
 - 1 Insignificant
- { Delay to go-live and / or quality issues that compromise the integrity of the critical market processes, such as change of ownership.
-
- { Go-live date not impacted and/or minor defects that can be easily fixed.