

Project Nexus

31 March 2015 Implementation
Steering Group

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Our plan on a page – a three phase approach

	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	
Xoserve Project Plan	Build and development testing							Preparation, cut over and go live	
	Connectivity testing and market trials								
	<i>Enter connectivity and industry testing 8th May</i>							<i>Exit Industry testing 31st August</i>	
								<i>Go-Live 1st October</i>	
Proposed PwC project management and assurance activity	1. Information gathering	2. Assess plan viability and current readiness		3. Ongoing readiness and progress assessment			Support to Go/ No Go decision		
	<ul style="list-style-type: none"> Obtain and assess Xoserve project plan and RAID logs Obtain shipper / iGT project plans and RAID logs via: <ul style="list-style-type: none"> Upfront shipper briefing workshops Web portal data collection 1 to 1 conversations and site visits to cover gaps Start development of Go / No Go ('GONG') criteria. 	<ul style="list-style-type: none"> Robustly assess plans against our '10 key questions'. Risk-based follow-up to ensure reliability of information. Determine if 1st October go-live is supportable. Determine alternative options and develop impact assessment. Develop alternative market plan. Engage with Steering Group on findings /options. Continue GONG development. 		<ul style="list-style-type: none"> Finalise GONG Framework for adoption by shippers and iGTs. Engage Steering Group to agree GONG Framework and roll-out plan. Communicate GONG Framework, up front briefings to engage shippers. Monitor and collate complete Go/No Go assessments (inclusive of dry run exercise) leveraging online data collection portal. Sample check, via site visits or 1 to 1 conversations the reliability of supporting information. 			<ul style="list-style-type: none"> Collate GONG findings across shippers and iGTs to build final recommendation. Workshop with Implementation Steering Group toward decision and subsequent support requirements 		
Key dependencies	<ul style="list-style-type: none"> Easily accessible project plans and RAID logs Access to key people 	<ul style="list-style-type: none"> Effective Implementation Steering Group engagement and decision making 		<ul style="list-style-type: none"> Continued engagement of Implementation Steering Group Timely receipt of assessments and supporting documentation from shippers and GTs 			<ul style="list-style-type: none"> Engage with Implementation Steering Group to make final decision 		
Key Deliverables	<ul style="list-style-type: none"> Initial market-wide improvement themes 	<ul style="list-style-type: none"> Clear recommendation on 1st October viability 'Next date' options and impact assessment. Realistic project plan and milestones. Up to date RAID. 		<ul style="list-style-type: none"> Go/No-Go criteria and framework to roll-out via web portal. Dry run and key milestone readiness assessments as agreed – market trials exit at a minimum 			<ul style="list-style-type: none"> Final Go / No-Go decision support papers and recommendation 		
Ongoing PwC activity	<ul style="list-style-type: none"> Fortnightly Steering Committee reporting and attendance Wider stakeholder engagement – Steering Committee / 							<ul style="list-style-type: none"> Continual feedback cycle of improvement opportunities 	

High-level split of responsibilities and boundaries

Below we set out how we believe responsibilities are assigned for readiness activity. These are high-level and summarise the more in-depth responsibility matrix that is included in the Steering Group materials.

Xoserve	Baringa	Shippers, GTs and iGTs	Project and assurance manager (PwC)	Implementation Steering Group
<ul style="list-style-type: none"> • Design, build, test and implement the systems to replace UK Link. • Develop and score Go / No-Go ('GONG') criteria over their own scope of delivery. • Operate their own systems and processes following go-live. 	<ul style="list-style-type: none"> • Independent programme assurance over Xoserve's own scope of delivery. • As relevant, assurance over Xoserve's go-live criteria and readiness. <p><i>* Given the split of responsibility above, PwC, do not envisage assuring Xoserve's readiness to go-live. We will understand the linkage of Xoserve's criteria with the wider GONG framework that we will develop to ensure that no significant gaps exist.</i></p>	<ul style="list-style-type: none"> • Design, build, test and implement the changes required to their own systems in order to operate under the amended UNC. • Develop and score GONG criteria over their own scope of delivery. • Operate their own systems and processes following go live. • Development of alternative implementation strategies in the event of a No-Go decision. 	<ul style="list-style-type: none"> • Objectively establish the level of delivery plan alignment* with the first 1st October 2015 go-live. • Develop GONG framework / criteria for Shipper/iGT readiness and recommend to the Steering Group. • Monitor readiness* against the GONG criteria. • Conduct final GONG assessment* for consideration by the Steering Group. • Facilitation of development of alternative options in the event of a No-Go decision. 	<ul style="list-style-type: none"> • Recommend GONG criteria, revised plans or mitigation action for approval by Ofgem. • Recommend an overall GONG decision, based on a market-wide view of readiness across Xoserve, Shippers, GTs and iGTs.

Our discussions to date indicate we should focus our activity on **shipper readiness**, with **iGTs** also highlighted for consideration*.

Our key outputs and how these will assist your decision making

Key deliverables:

Outcomes:

